

2022 Annual Report

City of Bathurst, 150 St. George Street, Bathurst NB, E2A 1B5

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A message from the Mayor



Bathurst is a beacon for strength and resiliency in the Chaleur Region and northern New Brunswick, a bilingual and diverse community that draws its strength from the privileged relationships and partnerships with its citizens, stakeholders, community groups, neighboring communities, and First Nation. The resilience and commitment of our many local entrepreneurs to remain standing and forging a path forward after overcoming many challenges through the COVID pandemic is a testament to that.

The more than 30 new enterprises and franchises establishing themselves in Bathurst since 2016, many of which in the Downtown area, and all succeeding, is another demonstration of our city's potential for continued economic growth and prosperity.

As a parallel, the city's sound financial management of the past five years, reducing our net debt by over \$11 million to \$26,645,092 is no small feat. Again

in 2022, those efforts continued with nearly \$550,000 in debt payments, even in a year that presented budget challenges because of increased costs in materials, services, and gasoline. This allows us to strategically invest in our infrastructure, enhance service delivery to our citizens, and generate new opportunities for growth and development in our community via our Incentive Programs.

Population growth within our city and region is also vital to ensure a stable labor market, whether through interprovincial or international immigration. The efforts deployed by the city and neighboring municipalities, local organizations and stakeholders show promise as we welcomed nearly 280 international immigrants to our region in 2022 alone. To ensure they enjoy a smooth integration in our community, support services to facilitate local settlement, employment and entrepreneurial opportunities are readily available via local agencies.

A key element to support new arrivals, as well as citizens of the Chaleur region is the implementation of a regional public transit initiative. With a feasibility study under way, we hope to see the first buses on our roads within two to three years.

As we continue to enhance and grow our city, work continues to ensure the clean-up of the former mill property. Collaborative efforts continue with the provincial government to see this project come to fruition, with an environmental study conducted in the fall of 2022 and early 2023. We hope this will lead to the establishment of a defined remediation process in the medium term, making this property an attractive development option in the center of Bathurst.

As the city's economic prospects continue to improve, we remain committed to support and work alongside our citizens, stakeholders, and project initiators to ensure the City of Bathurst's prosperous growth.

Sincerely,

Kim Chamberlain Mayor

Preface

This report is prepared in accordance with section 105 of the Local Governance Act and Regulation 2018-54.

It contains general information about the city of Bathurst, including its population, budget, tax rate, as well as detailed information on the municipal council and the awarding of grants. The 2022 audited financial statements are set out in Appendix A.

Community Profile

The City of Bathurst has a population of 12,157 inhabitants (Statistics Canada 2021), being 16% of the overall population of Gloucester County.

Bathurst is the hub of economic activity the Chaleur region and northeastern New Brunswick. Its central geographic location, in relation to the Acadian Peninsula, the Restigouche region and the Miramichi region, makes it a market of some 140,000 inhabitants within a radius of 100 kilometers.

The City of Bathurst's municipal services include administration, police and fire protection, public works, water and wastewater, recreational and cultural services. The municipality employs 250 people, full-time and part-time.

Bathurst City Hall, located at 150 St. George Street, is the center of administrative operations regarding the municipality, including Council, City Administration, Engineering, Treasury, Municipal Planning, Growth and Development, Information Technology and Communications. Public Works headquarters are located at 380 St Andrew Street. The Bathurst Police Force administration is located at 285 King Avenue. The Bathurst Fire Department's administration is located at Station #1, 256 St. Andrew Street. Recreation and Tourism services are located at the K.C. Irving Regional Centre, 14 Sean Couturier Avenue.

City Council

For 2022, the Bathurst City Council consisted of the mayor and seven councillors elected every four years. The current Council was elected in May 2021.



* Deputy Mayor from January 1, 2022, to June 20, 2022

** Deputy Mayor from June 20, 2022, to December 31, 2022

Committee Assignments

Following are the active involvements of the municipal council members for the year 2022.

Kim Chamberlain, Mayor	Penny Anderson, Councillor **	Stephen Brunet, Councillor
 Association francophone des municipalités du Nouveau-Brunswick Business Development Committee (Municipal Growth and Economic Development) Downtown Bathurst Revitalization Corporation Chaleur Regional Service commission Community partners – New conversation Cities of N.B. Association Conseil économique du NB. Emergency Measures Organization (EMO) Incentive Committee Mill Site development Titan Working Committee The Union of the Municipalities of Nouveau- 	 Business Development Committee (Municipal Growth and Economic Development) Cities of N.B. Association Coronation Park Committee Emergency Measures Organization (EMO) Community partners – New conversation Incentive Committee K.C. Irving Regional Centre – Working Committee Mill Site Development Planning Advisory Committee Regional Water Service Titan Working Committee Youghall Beach 	 Arts and Culture Bathurst Healthy Community Network Doucet Hennessy House Parks Committee (excluding Coronation Park) Wellness Committee / Intergenerational Committee
Brunswick	-	
Rickey Hondas, Councillor * Bathurst Festival Commission Inc. Bathurst Public Library Commission Bathurst Sports Hall of Fame Beautification Committee K.C. Irving Regional Centre – Working Committee Surplus of Land	 Dale Knowles, Councillor Beautification Committee Dangerous and Unsightly Premises Appeal Board Incentive Committee Infrastructure Efficiency Committee K.C. Irving Regional Centre – Working Committee 	 Jean-François Leblanc, Councillor Bathurst Advisory Committee for Persons with Disabilities Bathurst Aquatic Centre Commission Daly Point Nature Reserve Surplus of Land
Stephen Legacy, Councillor Bathurst, NB Trails Community partners – New conversation Emergency Measures Organization (EMO) Waterfront Development Committee Downtown Bathurst Revitalization Corporation Youghall Beach Youth Committee	Michael Willett, Councillor • Bathurst Heritage Trust Commission • Business Development Committee (Municipal Growth and Economic Development) • Emergency Measures Organization (EMO) • Infrastructure Efficiency Committee • Regional Water • War Museum • Waterfront Development Committee and Downtown Bathurst Revitalization Corporation	

* Deputy Mayor from January 1, 2022, to June 20, 2022

* Deputy Mayor from June 20, 2022, to December 31, 2022

Remuneration of Council members

Under Section 49 of the Local Governance Act, local governments may pay salaries and allowances to mayors and councillors.

Salaries and travel expenses for City business outside the City of Bathurst are allowed under Bylaw NO. 2019-06 and Policy NO. 2001-05.

In 2022, salaries and allowances totaled \$227,849.79. The table below provides a detailed breakdown.

NAME	SALARIES PAID	ALLOWANCES	TRAVELLING	TOTAL
			EXPENSES	
Kim Chamberlain, Mayor	\$ 55075.44	\$ 0.00	\$ 5917.34	\$ 61902.78
Penny Anderson, Councillor **	\$ 22242.00	\$ 0.00	\$ 2470.84	\$ 25622.84
Stephen Brunet, Councillor	\$ 20123.64	\$ 0.00	\$ 0.00	\$ 21033.64
Rickey Hondas, Councillor *	\$ 22242.00	\$ 0.00	\$ 1546.78	\$ 24698.78
Dale Knowles, Councillor	\$ 20123.64	\$ 0.00	\$ 708.44	\$ 21742.08
Jean-François Leblanc, Councillor	\$ 20123.64	\$ 0.00	\$ 686.85	\$ 21720.49
Stephen Legacy, Councillor	\$ 20123.64	\$ 0.00	\$ 1839.23	\$ 22872.87
Michael Willett, Councillor	\$ 20123.64	\$ 0.00	\$ 7222.67	\$ 28256.31

* Deputy Mayor from January 1, 2022, to June 20, 2022

** Deputy Mayor from June 20, 2022, to December 31, 2022

Council meetings

City Council has two public meetings monthly. Typically, Committee of the Whole meetings are held on either the first Monday or second Monday of the month, while the Regular Public meeting is held on the third Monday of the month. A Special Public Meeting is held when the Council determines that matters cannot wait until a Regular Meeting is held.

*** NOTE ***

Occasionally, public meetings may be held on a Tuesday because of a statutory holiday on Monday, or would have been rescheduled from Monday to Tuesday because of circumstances beyond our control.

All meetings are in Council chambers, located at City Hall (150 St. George Street). The meetings are broadcast via Facebook Live on the City's Corporate Facebook page, and then fed to Rogers Television for airing.

For agendas and minutes of Council meetings, please visit the website: www.bathurst.ca/en/council-meetings

Committee of the Whole Meetings

DATE	MEETING	Kim Chamberlain	Penny Anderson	Stephen Brunet	Rickey Hondas	Dale Knowles	Jean-François Leblanc	Stephen Legacy	Michael Willett
Monday February 14 *	C.O.W.	V	V	V	V	V	V	V	V
Monday March 14 *	C.O.W.	Х	Х	Х	Х	Х	Х	Х	Х
Tuesday April 11	C.O.W.	Х	А	Х	Х	Х	А	Х	Х
Monday May 9	C.O.W.	Х	Х	Х	Х	Х	Х	Х	Х
Monday June 13	C.O.W.	Х	Х	Х	Х	Х	Х	Х	Х
Monday September 12	C.O.W.	Х	Х	А	Х	Х	Х	Х	Х
Monday October 3	C.O.W.	Х	А	Х	Х	Х	Х	Х	Х
Monday November 14	C.O.W.	Х	Х	Х	Х	Х	Х	Х	Х
Monday December 12	C.O.W.	Х	Х	Х	Х	Х	Х	Х	Х

X – Present A – Absent V – Virtual

* While still under Public Health measures (COVID)

Regular Public Meetings

MEETING	Kim Chamberlain	Penny Anderson	Stephen Brunet	Rickey Hondas	Dale Knowles	Jean-François Leblanc	Stephen Legacy	Michael Willett
Regular	V	V	V	V	V	V	V	V
Regular	V	V	V	V	V	V	V	V
Regular	Х	Х	Х	Х	Х	Х	Х	Х
Regular	Х	Х	Х	Х	Х	Х	Х	Х
Regular	Х	Х	Х	Х	Х	Х	Х	Х
Regular	Х	Х	Х	Х	Х	Х	Х	Х
Regular	Х	Х	Х	Х	Х	Х	Х	Х
Regular	Х	Х	Х	А	Х	Х	Х	Х
Regular	Х	Х	Х	Х	Х	Х	Х	Х
Regular	Х	Х	Х	Х	Х	Х	Х	Х
Regular	Х	Х	Х	Х	А	Х	Х	Х
Regular	Х	Х	Х	Х	Х	Х	Х	Х
	Regular Regular Regular Regular Regular Regular Regular Regular Regular Regular	RegularVRegularVRegularXRegularXRegularXRegularXRegularXRegularXRegularXRegularXRegularXRegularXRegularXRegularXRegularXRegularXRegularXRegularXRegularXRegularXRegularX	RegularVVRegularVVRegularXXRegularXXRegularXXRegularXXRegularXXRegularXXRegularXXRegularXXRegularXXRegularXXRegularXXRegularXXRegularXXRegularXXRegularXXRegularXXRegularXX	RegularVVVRegularVVVRegularXXX	RegularVVVVRegularVVVVRegularXXXX	RegularVVVVVRegularVVVVVRegularXXXXXRegularXXXXXRegularXXXXXRegularXXXXXRegularXXXXXRegularXXXXXRegularXXXXXRegularXXXXXRegularXXXXXRegularXXXXXRegularXXXXXRegularXXXXARegularXXXXARegularXXXXARegularXXXXXRegularXXXXXRegularXXXXRegularXXXXRegularXXXXRegularXXXXRegularXXXXRegularXXXXRegularXXXXRegularXXXXRegularXXXXRegularXXXXRegularXX <td>RegularVVVVVRegularVVVVVRegularXXXXX<td>RegularVVVVVVRegularVVVVVVRegularXXXXXX</td></td>	RegularVVVVVRegularVVVVVRegularXXXXX <td>RegularVVVVVVRegularVVVVVVRegularXXXXXX</td>	RegularVVVVVVRegularVVVVVVRegularXXXXXX

X – Present A – Absent V – Virtual

* While still under Public Health measures (COVID)

Special Public Meetings

DATE	MEETING	Kim Chamberlain	Penny Anderson	Stephen Brunet	Rickey Hondas	Dale Knowles	Jean-François Leblanc	Stephen Legacy	Michael Willett
Monday February 7 *	S.P.M.	V	V	V	V	V	V	V	V
Monday February 28 *	S.P.M.	V	V	V	V	V	V	V	V
Monday March 14	S.P.M.	Х	Х	Х	Х	Х	Х	Х	Х
Monday April 4 **	S.P.M.	V	V	V	V	V	V	V	V
Monday August 29	S.P.M.	Х	Х	Х	Х	Х	Х	Х	Х
Wednesday September 14	S.P.M.	Х	Х	Х	Х	Х	Х	Х	Х
Monday November 7	S.P.M.	Х	А	Х	Х	Х	Х	Х	Х

X – Present A – Absent V – Virtual

* While still under Public Health measures (COVID)

** On account of snowstorm

Closed Meetings

DATE	MEETING	Kim Chamberlain	Penny Anderson	Stephen Brunet	Rickey Hondas	Dale Knowles	Jean-François Leblanc	Stephen Legacy	Michael Willett
Monday January 10 *	Closed	V	V	V	V	V	V	V	V
Monday January 24	Closed	Х	Х	Х	Х	Х	Х	Х	Х
Monday January 31 *	Closed	V	V	V	V	V	V	V	V
Monday February 7 *	Closed	V	V	V	V	V	V	V	V
Monday February 14 *	Closed	V	V	V	V	V	V	V	V
Tuesday February 22 *	Closed	V	V	V	V	V	V	V	V
Monday March 21	Closed	Х	Х	Х	Х	Х	Х	Х	Х
Monday March 28	Closed	Х	Х	Х	А	Х	Х	Х	Х
Monday April 4 **	Closed	V	V	V	V	V	V	V	V
Monday April 25	Closed	Х	Х	Х	Х	Х	Х	Х	Х
Monday May 2	Closed	Х	Х	Х	Х	Х	Х	Х	Х
Monday May 30	Closed	Х	А	Х	Х	Х	Х	Х	Х
Monday June 6	Closed	Х	А	Х	Х	Х	Х	Х	Х
Monday June 20	Closed	Х	Х	Х	Х	Х	Х	Х	Х
Monday June 27	Closed	Х	Х	Х	Х	Х	Х	Х	Х
Wednesday July 27	Closed	Х	Х	Х	Х	Х	Х	Х	Х
Monday August 8	Closed	Х	Х	Х	Х	А	Х	Х	Х
Tuesday August 16	Closed	Х	Х	Х	А	Х	Х	Х	Х
Friday September 9	Closed	Х	Х	Х	V	Х	Х	Х	Х
Monday September 12	Closed	Х	Х	А	V	Х	Х	Х	Х
Monday September 26	Closed	Х	Х	Х	V	Х	Х	Х	Х
Monday October 3	Closed	Х	А	Х	Х	Х	Х	Х	Х
Wednesday October 12	Closed	Х	Х	А	Х	Х	Х	А	Х
Monday October 24	Closed	Х	Х	Х	Х	Х	Х	Х	Х
Wednesday November 2	Closed	Х	Х	Х	Х	Х	А	Х	Х
Monday November 7	Closed	Х	А	Х	Х	Х	Х	Х	Х
Monday November 28	Closed	Х	Х	Х	А	А	Х	Х	Х
Monday December 5	Closed	Х	Х	Х	Х	Х	Х	Х	Х

X – Present A – Absent V – Virtual

* While still under Public Health measures (COVID)

** On account of snowstorm

Social and Environmental Grants

Beneficiary	Purpose	Benefits for the city	Total
Best Group	Funds for activity	inclusion, education, culture, and community life	\$1,000
Comité de prévention du suicide Chaleur	Funds for activity	inclusion, education, culture, and community life	\$1,000
Dialogue NB	Foundation fundraising	education, culture, and community life	\$1,000
Royal Canadian Legion	Poppy campaign	education	\$1,500
CBDC	Event: Chaleur my home, my future!	Economic	\$500
Sentier Nepisiguit Mi'gmaq Trail	Support: Truck expense and salary for second seasonal employee	Tourism development and beautification	\$1,000
Doucet Hennessy House	Support: Complete phase 1 of renovations to restore the Maison Doucet Hennessy House	education, culture, and community life	\$2,000
Chaleur Regional Hospital Foundation	Support: to purchase equipment	health	\$1,000
Bathurst Curling Club	Support: purchase of special equipment for new players	recreation, sports, culture, community life	\$600
Bathurst Art Society	Support: Assist with operational costs of the Bay Breeze Art Gallery	education, culture, and community life	\$3,000
Bathurst Heritage Trust Commission	Support: Help with hydro, insurance, telephone fees	education, culture, and community life	\$10,000
Multicultural Association Chaleur Region Inc	Funds for activity	education, culture, and community life	\$500
École Secondaire Népisiguit	Support: Outdoor classroom project	youth development	\$675
4 Directions	Support: Pay for two youth for a 5-day adventure	recreation, sports, culture, community life	\$1,500
Chamber of Commerce	Event: Annual Business Excellence Award Gala	Economic	\$1,043
NB Medical Education Foundation Inc	Scholarship	Education	\$10,400
JMC Chaleur-Bathurst	Support: help host the concerts	recreation, sports, culture, community life	\$2,960
Fondation Communautaire de la Péninsule Acadienne	Foundation fundraising	education, culture, and community life	\$1,000
Bathurst Hospitality Days	Major Festival	Economic and tourism development	\$10,000
ESN	Scholarship	Education	\$1,000
BHS	Scholarship	Education	\$1,000
Victoria Park Enhancement Committee 2008 Inc	Maintenance/improvement for park	Tourism development and beautification	\$5,000

Incentive Programs for Municipal Growth and Economic Development

FIRST TIME HOMEOWNER INCENTIVE	
Beneficiary	Amount
Jacob Duclos	\$2,278.00
Lynda Doucet	\$2,500.00
Umair Siddiqui	\$1,466.00
Maxime Saulnier	\$2,500.00
Janick Lanteigne / Régis Vaillancourt / Josée Veilleux	\$1,004.00
Jennifer Melanson	\$1,872.00
Haley Doucet	\$1,444.00
Joey Anstey	\$2,500.00
Alexandre Doucet / Lindsay Gauvin	\$2,428.00
James Beaton / Billie-Jo Beaton	\$2,500.00
Eric Daigle	\$2,500.00
Guillaume Cormier	\$2,500.00
Joshua Jenks / Chelsie Gauthier	\$2,500.00
Corey Capes	\$2,500.00
Assya Ait Bassidi	\$1,896.00
Mathieu Doucet	\$2,500.00
Guillaume Arseneau / Christine Martin	\$2,500.00
Total	\$37,388.00

BUSINESS START-UPS INCENTIVE	
Beneficiary	Amount
Danika Beaulieu (Hygiène Dentaire D'la Baie Inc.)	\$2 <i>,</i> 669.63
Bio&Co Market Inc.	\$5 <i>,</i> 500.00
Mélanie Dupuis (La Bohémienne Friperie)	\$3 <i>,</i> 786.88
Total	\$11,956.51

RESIDENTIAL CONSTRUCTION INCENTIVE	
Beneficiary	Amount
Bruce Morin / Manon Francoeur	\$3,328.12
Paul Boudreau / Thérèse Boudreau	\$4,279.97
Total	\$7,608.09

NEW COMMERCIAL CONSTRUCTION INCENTIVE				
Beneficiary	Amount			
Residence Le Royal Inc	\$21,983.38			
Residence Le Royal Inc	\$16,487.53			
13 Barrels Brewing Co. Ltd	\$1,871.07			
Foyer Chez Annie	\$2,328.89			
Ontask Properties Holdings Inc.	\$8,906.95			
JPG Holding & Clad Holdings Inc	\$2,729.73			
Investissements Madisco Inc.	\$17,025.75			
Residence Prestige Inc.	\$6,267.54			
Residence Prestige Inc.	\$6,939.27			
Residence Prestige Inc.	\$971.39			
666194 NB Inc.	\$7,798.46			
Total	\$93,309.96			

Services

Tax Base :	\$1,163,403,550
Increase:	\$1,140,035
Percent Increase:	5.84%

Property Tax Rate :

General Government Services

Includes:

- Legislative
- Administrative
- Financial Management
- Common Services

Total Expenditures : \$3,7

Protective Services

Includes:

- Police Protection
- Fire Protection
- Emergency Measures Total Expenditures : \$ 9,497,513

Transportation Services

Includes:

- Common services
- Road and Streets
- Traffic Services
- Total Expenditures :\$ 5,274,205

\$ 382,250

Environmental Health Services

Includes:

- Collection
- Disposal
- Recycling
- Total Expenditures :

Environmental Development Services

Includes:

1.7750

- Planning Advisory Committee
- Environmental Planning and Zoning Administration
- Rentals
- Economic Development

Total Expenditures :

\$ 1,066,567

Recreational and Cultural Services

Includes:

- Recreational Administration
- Swimming pool, Beach
- Civic Centre
- Parks and Playgrounds
- Cultural

Total Expenditures : \$3,588,155

Fiscal Services

Includes:

Debt Charges

• Transfers to General Capital Fund Total Expenditures : \$3,973,484

Other Services

Includes:

• Sick Leave and Retirement Benefits

Bad Debts

Total Expenditures : \$ 245,000

Utility Budget Expenses

Includes:

- Water Supply
- Wastewater Disposal
- Water System Debt Charges
- Wastewater Disposal Debt Charges
- Transfers to Reserve Funds
- Deficit from Previous Years

Total Expenditures: \$7,515,476

Water and Sewer fees

Item	Per unit	Per Annum
Water fees per 1 000 gallons	\$8.17	\$261.45
Sewage fees per 1 000 gallons	\$7.27	\$232.69
Total fees per 1 000 gallons	\$15.44	\$494.14
Fixed rates for water and sewer connection per 3 months	\$81.72	\$347.08
Total		\$841.23

Based on the average residential usage of 32 000 gallons of water annually.

Investment Plans

GENERAL FUND			
Project		Estimat	ted Cost
<u>General Fund:</u>			
General Government Services			
TownSuite Final Implementation (Final Investment)		\$	55,560
	Total	\$	55,560
Protective Services			
2 police vehicles (marked)		\$	100,000
1 police vehicle (unmarked)		\$	55,000
TMR Radios - Fire Department		\$	60,000
	Total	\$	215,000
Transportation Services		ć	100.000
2 - 1/2 Ton Truck		\$	100,000
3/4 Ton Truck		Ş	70,000
Loader / Plow		\$ \$ \$ \$	460,000
PWC Transportation Shop Floor Repair		Ş	120,000
Replace Sidewalks on St. Peter Avenue - Vanier to Youghall		Ş	175,000
St. Peter Ave. (Designated Highway)			1,517,619
Combined Sewer Reduction	Tatal	\$ \$	1,949,600
Recreation and Cultural Services	Total	\$	4,392,219
		ć	25.000
KCI - Ice Plant Controls Replacement		\$	25,000
Street Legal Mower Library Floor Upgrade		ې د	25,000 35,000
Coronation Park		\$ \$ \$	200,000
	Total	ې \$	285,000
	Total	ç	285,000
Sub-Total General Fund		\$	4,947,779
Cash & Interim Financing			
Cash & Interim Financing:		ć	1 200 5 60
Paid Cash using operational funds		\$	1,280,560
3 years interim financing — Gas Tax 3 years interim financing — Other Grants		ć	1,401,600
		\$	
Provincial Funding (Designated Highway Program)	Total	\$ \$	1,222,619
Long-Term Financing (Debentures):	Iotai	Ş	3,904,779
5 Years Borrowing Term			-
7 Years Borrowing Term			_
10 Years Borrowing Term		\$	1,043,000
	Total	\$	1,043,000
545		Ŷ	2,010,000

UTILITY FUND	
Project	Estimated Cost
Water and Wastewater Disposal Fund:	
Water:	
Water Meter Replacements	\$65,000
ActiFlo #1 and #2 PLC Separation	\$135,000
Electric Hoist for High Lift Area	\$25,000
New Media for 2 of 4 Filters	\$75,000
St. Anne Booster Station Sub-Total	\$1,699,610
	\$1,999,610
Wastewater Disposal:	\$60,000
St. Luke Sewer repair IBA Generator	\$500,000
Muffin Monster Replacement	\$30,000
	\$40,000
Replacement Pumps at #15 and #14 Sub-Total	\$40,000 \$630,000
Water & Wastewater Disposal:	3030,000
Varrily Street Reconstruction	\$1,250,000
Stout / Gordon	\$1,250,000
Evangeline / Princess	\$1,346,000
Sub-Total	\$3,846,000
Equipment:	J J, J+ 0,000
1 Ton Truck	\$150,000
Sub-Total	\$150,000 \$150,000
PROJECT TOTAL	\$6,625,610
	<i>\$0,020,020</i>
Financing	Estimated Cost
Cash & Interim Financing:	
Paid Cash using operational funds	
3 years interim financing — Gas Tax	\$65,000
3 years interim financing — Other Grants	\$1,596,610
Sub-Total	\$5,442,610
Long-Term Financing (Debentures):	
5 Years Borrowing Term	\$165,000
7 Years Borrowing Term	\$220,000
10 Years Borrowing Term	\$798,000
Sub-Total	\$1,183,000
FINANCING TOTAL	\$6,625,610

APPENDIX A

2021 Audited Financial Statements – City of Bathurst

CITY OF BATHURST

CONSOLIDATED FINANCIAL STATEMENTS

AS AT DECEMBER 31, 2022

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COMPTABLES PROFESSIONNELS AGRÉÉS CHARTERED PROFESSIONAL ACCOUNTANTS

BATHURST

1935, ave. St. Peter Avenue Suite 100 Bathurst, NB E2A 735

Tél/Tel.: (506) 548-1984 Téléc/Fax: (506) 548-0904

> eprbath@eprbathurst.ca www.epr.ca

PÉNINSULE

CARAQUET

43, boul. St-Pierre Ouest Caraquet, NB E1W 1B6

Tél./Tel.: (506) 727-2010 Téléc./Fax: (506) 727-2088

eprpeninsule@eprbathurst.ca www.epr.ca

SHIPPAGAN

[83, boul, J.-D. Gauthier Shippagan, NB E8S 1M8

Tél./Tel.: (506) 336-1200 Téléc./Fax: (506) 336-1209

eprpeninsuie@eprbathurst.ca www.epr.ca

INDEPENDANT AUDITOR'S REPORT

To His Worship the Mayor and Members of City Council City of Bathurst / Ville de Bathurst,

Opinion

We have audited the accompanying consolidated financial statements City of Bathurst / Ville de Bathurst ("the Municipality"), which comprise the consolidated statement of financial position as at Saturday, December 31, 2022, and the consolidated statements of operations, changes in net debt and cash flows for the year then ended, including a summary of significant accounting policies and other informations.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Municipality as at Saturday, December 31, 2022, and the results of its consolidated operations and its consolidated cash flows for the year then ended in accordance with Public Sector accounting principles.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the "Auditor's Responsibilities for the Audit of the Consolidated Financial Statements" section of our report. We are independent of the Municipality in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with Public Sector accounting principles, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Municipality's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Municipality or to cease operations, or has no realistic alternative but to do so.

Those charged with the governance are responsible for overseeing the Municipality's financial reporting process.

Auditor's Responsabilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

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- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control;
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Municipality's internal control;
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management;
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Municipality's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Municipality to cease to continue as a going concern;
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

EPR-Bathuret / Péninsule

EPR - BATHURST / PÉNINSULE CHARTERED PROFESSIONAL ACCOUNTANTS

Bathurst, Nouveau-Brunswick April 17, 2023

CITY OF BATHURST CONSOLIDATED STATEMENT OF OPERATIONS YEAR ENDED DECEMBER 31, 2022

	Unaudited Budget (Note 19)	2022 Actual	2021 Actual
REVENUES			
Property tax warrant	\$ 20,650,413	\$ 20,650,415 \$	19,330,957
Services provided to other governments	1,108,175	1,290,983	1,141,087
Sale of services, fines and other fees	1,160,966	1,941,994	1,354,419
Unconditional grants	3,618,747	3,723,206	3,682,337
Other government transfers	8,016	1,376,452	1,715,646
Water and sewer user fees	6,945,476	6,712,831	6,531,333
Interest	70,000	164,152	115,317
Gain on disposal of capital assets	*	10,450	51,403
	33,561,793	35,870,483	33,922,499
			f f f
EXPENDITURES			
General government services	5,343,870	6,151,003	4,276,441
Protective services	9,209,422	9,497,328	8,742,909
Transportation services	7,418,006	7,435,850	6,846,240
Environmental health services	382,250	400,290	397,810
Environmental development services	1,214,878	1,062,165	1,114,047
Recreational and cultural services	4,265,727	4,835,357	4,495,870
Water and sewer	7,420,245	6,801,300	7,254,904
		a (100 000	22.100.001
	35,254,398	36,183,293	33,128,221
Annual Surplus (Deficit) (Note 16)	\$ (1,692,605)	(312,810)	794,278
Accumulated surplus, beginning of year		69,122,070	68,327,792
Accumulated surplus, end of year		\$ 68,809,260 \$	69,122,070

CITY OF BATHURST CONSOLIDATED STATEMENT OF FINANCIAL POSITION AS AT DECEMBER 31, 2022

		2022	2021
FINANCIAL ASSETS	\$	2,008,100 \$	3,737,164
Cash Receivables	Φ	2,000,100 \$	5,757,101
		3,021,056	2,055,507
General (Note 4) Federal government and its agencies (Note 5)		630,119	234,863
Loans receivable		507,886	541,019
		001,000	0.1.1011
		6,167,161	6,568,553
LIABILITIES			
Account payable and accrued liabilities		3,287,054	2,182,856
Deferred revenue (Note 6)		755,164	804,937
Long-term debt (Note 7)		25,134,050	27,120,430
Accrued sick leave (Note 8)		417,045	332,077
Post employment benefits payable (Note 9)		3,218,940	3,317,950
		32,812,253	33,758,250
NET DEBT		(26,645,092)	(27,189,697
NON-FINANCIAL ASSETS			
Tangible capital assets (Note 14)		151,217,306	147,125,364
Accumulated amortization		56,559,200	51,547,894
		94,658,106	95,577,470
Inventory		477,665	383,962
Prepaid expenses		318,581	350,335
		95,454,352	96,311,767
ACCUMULATED SURPLUS	\$	68,809,260 \$	69,122,070

Contingencies (Note 10)

APPROVED BY:

a Haum Mayor: Treasurer:

CITY OF BATHURST CONSOLIDATED STATEMENT OF CHANGE IN NET DEBT YEAR ENDED DECEMBER 31, 2022

	 2022	2021
Annual surplus	\$ (312,810)\$	794,278
Acquisition of tangible capital assets	(4,091,942)	(2,545,912)
Proceed on disposal of tangible capital assets	10,450	51,403
Amortization of tangible capital assets	5,011,306	5,171,364
Gain on sale of tangible assets	 (10,450)	(51,403)
	606,554	3,419,730
Acquisition of inventories	(477,665)	(383,962)
Acquisition of prepaid assets	(318,581)	(350,335)
Consumption of inventories	383,962	428,684
Use of prepaid assets	 350,335	515,916
	(61,949)	210,303
Decrease in Net Debt	544,605	3,630,033
Net Debt, beginning of the year	 (27,189,697)	(30,819,730)
Net Debt, end of the year	\$ (26,645,092)\$	(27,189,697)

CITY OF BATHURST CONSOLIDATED STATEMENT OF CASH FLOW YEAR ENDED DECEMBER 31, 2022

		2022	2021
OPERATING ACTIVITIES			
Annual surplus	\$	(312,810)\$	794,278
Gain on disposal of tangible capital assets		(10,450)	(51,403)
Amortization of tangible capital assets		5,011,305	5,171,364
Receivable - General		(965,549)	21,684
Receivable - Federal Governement and its agencies		(395,256)	89,264
Loans receivable		33,132	59,756
Payables and accruals		1,104,198	328,455
Deferred revenues		(49,774)	(49,113)
Accrued sick leave		84,968	(58,826)
Post employment benefits payable		(99,009)	210,842
Change in inventory and prepaid expenses		(61,949)	210,303
Change in reserve funds	hi -	272,837	(593,305
		4,611,643	6,133,299
CAPITAL ACTIVITES			
Acquisition of tangible capital assets		(4,091,939)	(2,545,913
Proceeds on sale of tangible capital assets		10,450	51,403
		(4,081,489)	(2,494,510
FINANCING ACTIVITIES			
Increase in long-term debt		2,021,000	3,032,000
Repayment of long term debt		(4,007,380)	(5,088,946
		(1,986,380)	(2,056,946
NET VARIATION IN CASH AND CASH EQUIVALENTS		(1,456,226)	1,581,843
CASH AND CASH EQUIVALENTS, beginning of year		1,886,570	304,727
CASH AND CASH EQUIVALENTS, end of year	\$	430,344 \$	1,886,570

Cash and cash equivalents consist of cash.

1. PURPOSE OF THE ORGANIZATION

The Municipality was incorporated as a city by the Province of New Brunswick *Municipalities Act* on January 1, 1966 and was approved for status as a Municipality effective June 2, 1965 by an amendment of New Brunswick Regulation 85-6 under the *Municipalities Act*. As a municipality, the Municipality is exempt from income tax under section 149(1)(c) of the *Canadian Income Tax Act*. The Municipality has the following vision statement, "In partnership, we, as Council and employees, will direct our energies to the positive well-being and needs of our community. We will provide quality services in a respectful, co-ordinated, effective and financially responsible manner ".

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The consolidated financial statements of the Municipality are the representations of management prepared in accordance with Canadian generally accepted accounting principles for local governments, as recommended by the Public Sector Accounting Board (PSAB) of the Canadian Institute of Chartered Accountants.

The focus of PSA financial statements is on the financial position of the Municipality and the changes thereto. The Consolidated Statement of Financial Position includes all of the assets and liabilities of the Municipality.

Significant aspects of the accounting policies adopted by the Municipality are as follows:

Reporting entity

The consolidated financial statements reflect the assets, liabilities, revenues, expenditures and changes in net debt and cash flow of the reporting entity. The reporting entity is comprised of all organizations and entreprises accountable for the administration of their affairs and resources to the Municipality and which are owned or controlled by the Municipality.

Interdepartmental and organizational transactions and balances are eliminated.

Budget

The budget figures contained in these financial statements were approved by the Council on November 16, 2020 and the Minister of Environmental and Local Government on December 3, 2020.

Revenue Recognition

a) Unrestricted revenue are recorded on an accrual basis and are recognized when collection is reasonably assured. Restricted contributions are recognized as revenue in the year in which the related expenses are incurred.

b) Other revenue is recorded when it is earned.

Use of estimates

The preparation of the consolidated financial statements in conformity with Canadian generally accepted accounting principles requires management to make estimates that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements and the reported amount of revenues and expenses during the reporting period. These estimates are reviewed periodically, and as adjustments become necessary, they are reported in earnings in the period in which they become known. Actual results may differ from those estimates.

Financial instruments

The Municipality's financial instruments consist of cash, accounts receivable, due from the Federal Government, payables and accruals and long-term debt. Unless otherwise noted, it is the management's opinion that the Municipality is not exposed to significant interest, currency or credit risk arising from these financial instruments. The fair value of these financial instruments approximates their carrying values, unless otherwise noted.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

The Municipality is subject to credit risk through accounts receivable. The Municipality minimizes credit risk through ongoing credit management.

Cash and cash equivalents

Cash and cash equivalents include cash on hand, balances with banks and short term deposits with original maturities of three months or less.

Tangible capital assets

Effective January 1, 2011, the Municipality adopted the provisions of PSA section 3150 Tangible Capital Assets. Tangible capital assets are recorded at cost which includes all amounts that are directly attributable to acquisition, construction, development or betterment of the asset. The cost of the tangible capital asset is amortized on a straight line basis over the estimated useful life as follows:

Asset type	<u>Years</u>
Land improvements	8-30 years
Buildings	15-70 years
Vehicles	10-15 years
Machinery and equipment	7-25 years
Heavy equipment	15-25 years
Computer hardware, software and communication equipment	5-10 years
Furnitures and fixtures	15-25 years
Road surface	10-80 years
Lighting and traffic lights	15-60 years
Water and wastewater networks	40-60 years

Assets under construction are not amortized until the asset is available for productive use.

Segmented information

The Municipality is a diversified municipal unit that provides a wide range of services to its residents. For management reporting purposes, the Municipality's operations and activities are organized and reported by function. This presentation was created for the purpose of recording specific activities to attain certain objectives in accordance with special regulations, restrictions or limitations. Municipal services are provided by departments as follows:

General government services

This department is responsible for the overall governance and financial administration of the Municipality. This includes council functions, general and financial management, legal matters and compliance with legislation as well as civic relations.

Protective services

This department is responsible for the provision of policing services, fire protection, emergency measures, animal control and other protective measures.

Transportation services

This department is responsible for common services, roads and streets maintenance, street lighting, traffic services, parking and other transportation related functions.

Environmental health services

This department is responsible for the provision of waste collection and disposal.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Environmental development services

This department is responsible for planning and zoning, community development, tourism and other municipal development and promotion services.

Recreation and cultural services

This department is responsible for the maintenance and operation of recreational and cultural facilities, including the swimming pool, arena, parks and playgrounds and other recreational and cultural facilities.

Water and wastewater systems

This department is responsible for the provision of water and sewer services including the maintenance and operation of the underground networks, treatment plants, reservoirs and lagoons.

Inventory of supplies

Inventory is valued at the lower of cost and net replacement cost with cost being determined on the first-in, first-out basis.

Post employment benefits

The Municipality recognizes its obligations under post employment benefit plans and the related costs, net of plan assets. The Municipality has a sick leave benefit as documented in Note 8 and a long-term service award and pension plan as documented in Note 9.

3. CASH

	 2022	2021
Cash - restricted Cash - unrestricted	\$ 1,577,756 \$ 430,344	1,850,594 1,886,570
	\$ 2,008,100 \$	3,737,164
4. RECEIVABLE - GENERAL	 2022	2021
General Operating fund Utility Services fund	\$ 1,603,596 \$ 1,417,460	694,513 1,360,994
	\$ 3,021,056 \$	2,055,507
5. DUE FROM FEDERAL GOVERNMENT AND ITS AGENCIES	 2022	2021
Canada Revenue Agency (HST refund)	\$ 630,119 \$	234,863

6. DEFERRED REVENUE

6. DEFERRED REVENUE	 2022	2021
Miscellaneous - Hazard Material	\$ 119,559 \$	107,361
Local improvement - Long term	507,887	541,018
Local improvement - Prepaid	 127,718	156,558
	\$ 755,164 \$	804,937
7. LONG-TERM DEBT	2022	2021
New Brusnwick Municipal Financing Corporation		
Debentures:		
Serial of 1.35% to 3.10%, maturing in 2022	\$ - \$	173,000
Serial of 1.23% to 3.70%, maturing in 2023	133,000	261,000
Serial of 1.20% to 2.50%, maturing in 2029	1,064,000	1,415,000
Serial of 1.45% to 2.90%, maturing in 2026	720,000	906,000
Serial of 1.20% to 2.70%, maturing in 2027	973,000	1,208,000
Serial of 2.55% to 3.40%, maturing in 2028	1,458,000	1,873,000
Serial of 2.05% to 2.85%, maturing in 2029	1,125,000	1,281,000
Serial of 1.95% to 2.45%, maturing in 2029	467,000	537,000
Serial of 0.90% to 2.05%, maturing in 2030	1,183,000	1,381,000
Serial of 0.50% to 1.80%, maturing in 2030	1,198,000	1,409,000
Serial of 0.30% to 2.30%, maturing in 2031	549,000	609,000
Serial of 0.855% to 2.037%, maturing in 2031	692,000	810,000
Serial of 3.005% to 4.083%, maturing in 2032	680,000	-
Serial of 4.700% to 4.266%, maturing in 2032	166,000	812,000
Serial of 1.35% to 3.80%, maturing in 2032	688,000 2,770,000	2,979,000
Serial of 1.25% to 4.40%, maturing in 2033		1,048,000
Serial of 1.20% to 3.70%, maturing in 2034	951,000	399,00
Serial of 1.45% to 2.90%, maturing in 2026	323,000 394,000	468,00
Serial of 1.20% to 2.70%, maturing in 2027	816,000	938,00
Serial of 2.55% to 3.40%, maturing in 2028 Serial of 2.05% to 3.35%, maturing in 2039	937,000	1,052,00
Serial of 1.95% to 2.95%, maturing in 2039	4,325,000	4,820,00
Serial of 0.90% to 2.05%, maturing in 2030	453,000	532,00
Serial of 0.50% to 1.10%, maturing in 2025	12,000	16,00
Serial of 0.30% to 2.30%, maturing in 2023	455,000	505,00
Serial of 0.855% to 2.037%, maturing in 2031	983,000	1,108,00
Serial of 3.005% to 4.083%, maturing in 2032	710,000	
Serial of 4.700% to 4.266%, maturing in 2032	465,000	· _
	24,690,000	26,540,000
Province of New Brunswick:		
Term Loan from CMHC, for a term of 15 years,		
repayable by annual installments of \$160,468 including		
interest at the rate of 4.15%, maturing in May 2025.	444,050	580,430
	\$ 25,134,050 \$	27,120,430

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7. LONG-TERM DEBT(CONTINUED)

· · · · · · · · · · · · · · · · · · ·			2022	2021
Principal payments required during the next five year	s are as follo	ws:		
2023	\$	4,000,040		
2024	\$	3,748,935		
2025	\$	3,298,074		
2026	\$	3,008,000		
2027	\$			

Approval of the Municipal Capital Borrowing Board has been obtained for the long-term debt.

8. ACCRUED SICK LEAVE

The Municipality provides sick leave that accumulates at 12 hours per month for full-time non-administrative employees; and at 12 hours per month for full-time administrative employees. All employees can accumulate a maximum of 1,920 to 2,016 sick leave hours. An employee can take a leave with pay for an amount equal to the accumulated sick leave.

An actuarial valuation was performed on the 142 employees plan in accordance with PSA 3255. The actuarial method used the Projected Unit Credit pro-rated on service to expected usage. The valuation was based on a number of assumptions about future events, such as interest rates, wage and salary increases and employee turnover and retirement. The assumptions used reflect the Municipality's best estimates.

The following summarizes the major assumptions in the valuation:

annual salary increase is 1.60% to 3.00%; the discount rate used to determine the accrued benefit obligation is 3.00%; retirement age is 50-55; and estimated net excess utilization of rate of sick leave varies with age.

The sick leave is an unfunded benefit. As such, there are no applicable assets. Benefits are paid out of general revenues as they come due.

The unfunded liability was paid in full on December 31, 2014.

9. POST EMPLOYMENT BENEFITS PAYABLE

a) Long term service pay

Management employees of the Municipality become eligible for this pay after five years of full-time consecutive service. Qualifying employees are entitled to one half week of regular pay for each five years of continous employment. Unionized employees of the Muncipality become eligible for this pay after 8 years of full-time consecutive service. Qualifying employees are entitled to \$280 of regular pay for each 8 years of continuous employment. The accrued benefit becomes payable in the year an employee ceases working for the Municipality, either by retirement or leaving in good standing. There was \$116,444 on December 31, 2022 (2021 - \$119,199) in long term service awards paid out during the year.

9. POST EMPLOYMENT BENEFITS PAYABLE

Defined contribution pension plan

The Municipality sponsors a defined contribution pension plan for substantially all of its employees. The pension plan for employees is a money purchases plan. Employees contribute from 8% to 9% of salary and the Municipality matches that contribution. On retirement, the combination of employees and employer contributions, plus earned interest, is used to provide the employee with a pension. Employees may make voluntary contributions to the Municipality Pension plan. These contributions are in excess of the initial 9% of regular salary and are not matched by the Municipality. The Canada Pension Plan is separate from the Municipality's pension plan. Employees and the Municipality shall contribute equal shares to the Canada Pension Plan as required by law. During the current year, the Municipality contributed \$1,081,623 (2021 - \$1,048,295) to the pension plan.

10. CONTINGENCIES

In the normal course of operations, the Municipality becomes involved in various claims and legal proceedings. While the final outcome with respect to claims and legal proceedings pending at December 31, 2022 cannot be predicted with certainty, it is the opinion of management and council that resolution of these matters will not have a material adverse effect as the Municipality maintains insurance coverage in amounts considered appropriate.

The City has guaranteed debt of the Chaleur Regional Service Commission totalling \$2,272,000 at December 31, 2022.

The City has guaranteed debt of the Bathurst Aquatic Centre Commission at December 31, 2022.

11. SHORT-TERM BORROWINGS COMPLIANCE

Interim borrowing for capital

. . . .

The Municipality has arrange a revolving operating facility bearing interest at 1.99% for both funds. The facility is used to provide interim financing for capital expenditures.

The Municipality has ministerial authority for the short-term borrowings as follows:

		3,694,775		
0.I.C. No	0, 22-0058	 518,000		
O.I.C. No	o. 22-0058	1,401,600	Interim financing	
O.I.C. No	o. 22-0006	525,000		
O.I.C. No	o, 21-0062	80,000		
O.I.C. No	o. 21-0049	25,000		
O.I.C. No	o, 21-0002	670,000		
O.I.C. No	o. 20-0003	85,000		
O.I.C. No	o. 19-0083	250,000		
O.I.C. No	o, 18-0047	65,000		
1	o. 11-0049	\$ 75,175	Guarantee	
General Capital:				

11, SHORT-TERM BORROWINGS COMPLIANCE (CONTINUED)

		\$ 11,214,385	
		7,519,610	
	O.I.C. No. 22-0064	151,610	Interim financing
	O.I.C. No. 22-0064	48,000	
	O.I.C. No. 22-0020	40,000	
	O.I.C. No. 22-0006	5,291,000	Interim financing
	O.I.C. No. 22-0006	1,040,000	
	O.I.C. No. 21-0009	25,000	
	O.I.C. No. 21-0002	285,000	
	O.I.C. No. 19-0012	60,000	
	O.I.C. No. 15-0053	386,000	Interim financing
• •	O.I.C. No. 15-0053	193,000	
Utility Capital:			

Operating borrowing

As prescribed in the *Municipalities Act*, borrowing to finance General Fund operations is limited to 4% of the Municipality's operating budget. Borrowing to finance Utility Fund operations is limited to 50% of the operating budget for the year. In 2022, the Municipality has complied with these restrictions.

Inter-fund borrowing

The Municipal Financial Reporting Manual requires that short-term inter-fund borrowings be repaid in the next year unless the borrowing is for a capital project. The amounts payable between funds are in compliance with the requirements.

12. WATER AND SEWER FUND SURPLUS (DEFICIT)

The *Municipalities Act* requires that the Water and Sewer Fund surplus/deficit amounts be absorbed into one or more of three operating budgets commencing with the second next ensuing year; the balance of the surplus (deficit) at the end of the year consists of:

 2022	2021
\$ (97,984)\$	(195,768)
	(541,332)
	(380,164)
	17,864
90,847	-
\$ (274,396)\$	(1,099,400)
	\$ (97,984)\$ (360,888) (285,123) 17,864 90,847

13. WATER COST TRANSFER

The Municipality's water cost transfer for fire protection is within the maximum allowable by Regulation 81-195 under the *Municipalities Act* based upon the applicable percentage of water system expenditures for the population.

14. SCHEDULE OF TANGIBLE CAPITAL ASSETS	BLE	CAPITA	LAS	SETS	ģ	Buildines and				Machinery		Infrastructure	ructu	a			
) and	,E	Land improvements		leasehold improvements		Vehicles		and equipment	8	Roads and streets	2	Water and sewer		Total 2022	Total 2021
		TANK]						1								
Cost:	ŧ		e		e	230 171 21	÷	2561126	÷	5 501 694	64	31 263.139	5	\$ 49.975.351	3 14	147,125,364 \$	144,579,452
balance, beginning of year Add : Additions	A	150,802,5	^	0,401,041 -	A	311,772	9	71,346	9	608,636		202,404	1				2,915,654
Less: Disposals		۴		ı		3		(287,181)		,		Ť		F		(287,181)	(369,742)
Balance, end of vear		3,208,031		6,401.041		43,476,625		7,395,420		6,110,330		31,465,543	ю. -	53,160,316	1:	151,217,306	147,125,364
Accumulated Amortization:				7 EN3 EN3 C		0112 040		4 400 008		1 698 732		13.115.971		7.712.236		51,547,894	46,376,530
Datance, veguming of year Add: Additions		1 1		322,521		1.776,802		461.920		299,424		1,414,808		735,831		5,011.306	5,171,364
				900 000 C		23 000 217		3CO 133 N		1 998 156		14 530.779		8.448.067	41	56,559,200	51,547,894
Dalatice, end of year		-		070,000,7		+1+50/06/27		0									
Net book value of tangible capital assets	69	3,208,031	Ś	3,571,013	ŝ	19,586,383	\$	2,533,492	s	4,112,174	s	16,934,764	\$	44,712,249	s	94,658,106 \$	95,577,470
Consists of: General Fund	÷	3 208 021	e	3 571 013	ų	19 586 383	¢.	2.533.492	ŝ	4.112.174	ŝ	16,934,764	ŝ	ı	\$	49,945,857 \$	53,314,355
Water and Sewer	9	100,000	ə				,		,			1		44,712,249		44,712,249	42.263,115
		3,208,031	6	3.571.013	Ś	19.586.383	63	2.533,492	\$	4,112,174	ŝ	S 16,934,764	۲ دە	44,712,249	s	94,658,106 S	95,577,470
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ATHURST	NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
CITY OF BATHURST	NOTES TO THE CON

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15. SCHEDULE OF SEGMENT DISCLOSURE	ENT D	ISCLOS	URE			Enviro	nmental	Environmental Recreation &	Water &	2022	2021
u Suchastic Annu Such a SutAn a SutAn annu a ruan an annu an ann	ق	General	Protective	Transportation	Health	Devel	Development	cultural	sewer	Consolidated Consolidated	Consolidated
REVENUES Property tax warrant	\$ 5,3(66,317	\$ 5,366,317 \$ 6,248,467	\$ 4,892,183 \$	3 263,358	e e	698,819	\$ 3,181,271	، ج	\$ 20,650,415 \$ 19,330,957	19,330,957
Services provided to other governments		ı	1,079,881	181,128	ł		ŧ	29,974	ı	1,290,983	1,111,089
sale of service, fines and other fees			191,385	1	,	(~	793,352	957,257	I	1,941,994	1,354,418
Unconditional grant	òo	873,808	1,164,895	912,044	49,098	-	130,280	593,081 1 276 457		3,723,206	3,682,337 1 715,646
Uner government transfers Water and center free				1 1	1 3		F 1		6.712.831	6,712,831	6,531,332
Interest		1	ı	ı	t		,	۱	164,152	164,152	115,317
Gain on disposal of assets		8,727	3	a			,	-	1,723	10,450	51,403
	C V	(20 0F	067 107 0	255 255	317 456	Y F	157 251	6 138 035	6 878 706	35.870.483	33,892,499
	0'7'	0,240,072	0,004,020	<i></i>	0046410	1.1	ا ل ۲۰ وششار	2006D-1-0	22.62.062		
EXPENDITURES Salaries and henefits	24	2.421.564	8.143.831	2.531.216	188.675	2	291,719	2,177,609	2,113,919	17,868,533	16,596,123
Goods and services	[4	3,454,269	1,179,096	2,935,833	211,615	¢	622,135	2,015,176	2,180,620	12,598,744	10,583,910
Amortization		5,889	174,401	1,968,801	·		148,311	642,572	2,071,332	5,011,306	5,171,364 776 874
Interest	Ñ	269,281	,	1	1		•	1	47,42	/04,/10	110,044
	6,I.	6,151,003	9,497,328	7,435,850	400,290	1,(1,062,165	4,835,357	6,801,300	36,183,293	33,128,221

764,278

S (312,810)S

77,406

560,286 \$ 1,302,678 \$

(87,834) S

(812,700) S (1,450,495) S

97,849 S

Surplus (deficit) for the year\$

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L	NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
CITY OF BATHURST	NOTES TO THE CONSOLIDA

16. RECONCILIATION OF ANNUAL SURPLUS General Operating	AL SURPLUS General Fund Operating Ca	Fund Capital	Water & Sewer Fund Operating Capits	ver Fund Capital	General Reserve Fund Operating Capital	rve Fund Capital	Water & Sewer Reserve Fund Operating Capital	eserve Fund Capital	Total
2022 annual surplus (deficit) \$	1,182,430 \$	<pre>\$ 1,182,430 \$ (2,915,916) \$</pre>	2,118,089 \$	(759,597) \$	19,783 \$	29,556 \$	57.\$	12,748	\$ (312,810)
Adjustments to annual surplus (deficit) for funding requirements	funding require	ments							
	,)								
Second previous vear's surplus (deficit)	1.270.925	ı	(372,869)	ŀ	ł	ı	ı	r	898,056
Grants revenues	(49,537)	ı	I	I	ŧ	ı	١	1	(155,64)
Transfer between funds:									
From the general reserve operating fund to	0								
the general capital fund	250,000	ı	r	1	(250,000)	1	I	ł	1
From the water and sewage general operating fund to	ting fund to								
the general operating fund	401,494	ı	(401,494)	•	•	1	t	1	1
water and sewer capital reserve fund		ł	(46,500)		3	•	,	46,500	ŧ
Long-term debt principal repayment	(2,301,000)	2,301,000	(1.706,379)	1,706,379	ı	1	ı	ı	·
Proceeds from disposal of tangible									07701
capital assets	8,726	F	1,723	ı	ı	ı	1	1	644501
Provision for sick leave accrual	84,968	1		ŧ	•	ı	ı	ı	007.40 1 01.00
Amortization expense		2,939,974	ŧ	2,071,332	ŧ	ı	1	1	905.110.C
Amount of funding for vested employee									
Water cost	(500,000)	ı	500,000	ı		ŀ	1	F	-
Gain on disposal of assets	(8,726)	•	(1, 723)	1	1	5	-	1	(10,447)
Total adivistments to 2022 annual									
surplus (deficit)	(843,150)	5,240,974	(2,027,242)	3,777,711	(250,000)	I	1	46,500	5,944,793

59,248 \$ 5,631,983

97 \$

29,556 S

(230,217)S

90,847 \$ 3,018,114 \$

339,280 \$ 2,325,058 \$

2022 annual fund surplus (deficit) \$

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CITY OF BATHURST NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS											
17. STATEMENTS OF RESERVES	10	General reserve fund Operating Capits	eserve	e fund Capital	Wat	Water and sewer reserve fund Operating Capital	/er re	serve fund Capital		2022 Total	2021 Total
ASSETS & LIABILITIES Cash Due from (To) General and Utility Operating fund	69	736,666 _	\$	187,890 20,882	ŝ	4,684 -	Ś	648,516 -	ŝ	1, <i>577,756</i> \$ 20,882	1,850,594 (110,640)
	\$	736,666	69	208,772	S	4,684	69	648,516	\$	1,598,638 \$	1,739,954
Accumulated surplus	Ś	736,666	\$	208,772	\$	4,684	63	648,516	\$	1,598,638 \$	1,739,954
REVENUES Transfers from water and general operating funds Interest Other revenues	\$	- 19,783 -	\$	25,680 3,876 -	\$	- 97	\$	46,500 12,748 -	ß	72,180 \$ 36,504 -	46,500 6,123 9,360
		19,783		29,556		76		59,248		108,684	61,983
EXPENDITURES Transfer to operating fund		250,000		1		з		t		250,000	120,000
		250,000		*		1		1		250,000	120,000
Annual surplus	\$	(230,217)	69	29,556	\$	97	\$	59,248	69	(141,316)\$	(58,017)
Detail of cash Current account Current account Current account Current account		Principal Amount \$ 736,666 \$ 187,890 \$ 4 684 \$ 648,516	cipal Am 736,666 187,890 \$ 4 684 648,516	ount					Inte Va Va Va Va	Interest Rate Variable Variable Variable Variable	

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17. STATEMENTS OF RESERVES (CONTINUED)

Council resolutions regarding transfers to and from reserves:

Moved by Councillor R. Hondas, seconded by Councillor J.-F. Leblanc that \$250,000 be transferred from the General operating reserve fund to the General operating fund. Moved by Councillor P. Anderson, seconded by Councillor S. Legacy that an amount as prescribed by Subdivision By-Law be put in Parkland reserve on sale of land. Moved by Councillor P. Anderson, seconded by Councillor R. Hondas that \$1,200 be transferred from the General operating fund to the General capital reserve fund. Moved by Councillor S. Brunet, seconded by Councillor D. Knowles that \$4,800 be transferred from the General operating fund to the General capital reserve fund. Moved by Councillor S. Brunet, seconded by Councillor J.-F. Leblanc that \$17,000 be transferred from the Utility operating fund to the Utility capital reserve fund. Moved by Councillor P. Anderson, seconded by Councillor M. Willett that \$10,000 be transferred from the Utility operating fund to the Utility capital reserve fund. Moved by Councillor M. Willett, seconded by Councillor P. Anderson that \$13,500 be transferred from the Utility operating fund to the Utility capital reserve fund. Moved by Councillor J.-F. Leblanc, seconded by Councillor R. Hondas that \$6,000 be transferred from the Utility operating fund to the Utility capital reserve fund.

I hereby certify that the above are true and exact copies of resolutions adopted at meetings of Council held on April 19, November 21 and December 19, 2022.

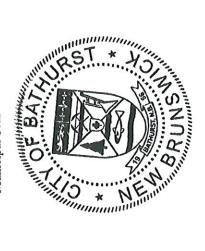
A Wanda St Laurent Any - Why Rancer

City of Bathurst City Clerk,

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Municipal Seal



CITY OF BATHURST
NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

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18. RECONCILIATION OF FUNDING DEFICIT UPON ADUPTION OF F5A	Defined benefit	Vested Post	Other liabilities
	pension	employment	not previously
	liability	benefit	recorded
Liability at December 31, 2011 as calculated on adoption of PSA Amount funded in prior years	ю	<pre>\$ 1,141,553 (1,141,553)</pre>	ся (
	r	s	۱
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19. OPERATING BUDGET TO PSA BUDGET	Onerati	Onerating hudget	Amortization	Controlled	Other		
	General	Water & sewer	TCA	Entities	(explaîn)	Transfers	Total
NEV EIN UES Pronerty fay warrant	\$ 20 650 413	، ج	، ج	: 64	، ج	۰ ج	\$ 20,650,413
	1 109 175	•	1	•		I	1,108,175
Services provided to other governments	1,100,1/2	1				ı	1 160 966
Sales of services, fines and other fees	1,160,966	1	t	ı	ı	i	7 2 1 0 7 A T
Unconditional grant	3,618,747	ı	·	ŧ	•	ı	2,010,0 0.010
Other government transfers	8,016	1	ł	ł	ı	ı	8,010
Water and sewer user fees	1	7,445,476	·	ı	(500,000)	ı	6,945,476 -2,225
Interest	1	70,000	ŀ	ſ	ı	ı	70,000
Surplus / deficit of second previous year	1,270,925	(372,869)	F		(898,056)	1	4
	27,817,242	7,142,607	ł.	F	(1,398,056)	ı	33,561,793
EXPENDITURES							5 055 634
General government services	5,049,745		5,889	ï		E	10,000,0
Protective services	9,652,513	ı	174,401	ŧ	(ບບບູບບຣຸ)	I	7,020,714
Transportation services	5,449,205	1	1,968,801	I	ł	ł	/,418,000
Environmental health services	382,250	I	Ŧ	I	•	·	0076785
Environmental development services	1,066,567	ı	148,311	¥	ŀ	I	1,214,8/8
Recreational and cultural services	3,648,155	ı	642,572	ŧ	ł	i	4,290,727
Fiscal services:							
Long-term debt repayments	2,305,571	1,712,653	•	I	(4,018,224)	١	, , , , , , , , , , , , , , , , , , , ,
Interest	263,236	427,244	•	F	1	I	020,480
Transfer from the water and sewer operating fund							
to the water and sewer capital fund	ł	34,540	I	ı	•	(04,540)	ı
Transfer from the water and sewer operating fund						1002 200	
to the water and sewer capital reserve fund	ı	46,500	I	ŧ	I	(000,04)	
Water and sewer	I	4,921,670	2,071,332		ł		200,026,0
	27.817.242	7,142,607	5,011,306	ı	(4,518,224)	(81,040)	35,371,891
Surrolus (deficit)	1 69	، ب	\$ (5,011,306)	۔ ج	\$ 3,120,168	S 81,040	S (1,810,098)

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20. REVENUE AND EXPENDITURES SUPPORT		Budget		2022	2021
		Unaudited)		Actual	Actual
REVENUES					
SERVICES PROVIDED TO OTHER GOVERNMENTS					
Dispatch	\$	920,321	\$	928,457 \$	896,307
Highway maintenance	Ŧ	168,860	•	162,133	161,067
Line Marking		18,994		18,994	18,994
Park improvements		-		29,974	22,482
Other		-		151,425	42,237
	\$	1,108,175	\$	1,290,983 \$	1,141,087
SALES OF SERVICES, FINES AND OTHER FEES		10.000	~	<i></i>	10 000
Police	\$	42,000	\$	54,457 \$	15,928
Fire		500		9,965	1,416
Parking Commission		65,400		55,716	49,030
Parking		5,440		71,247	71,437
Civic Center		600,734		846,096	682,073
Recreational and Cultural Programs		12,452		111,161	16,199
Licenses and Permits		100,200		111,162	105,714
Other rentals		32,500		46,051	-
Tourism		301,740		636,139	412,622
	\$	1,160,966	\$	1,941,994 \$	1,354,419
OTHER REVENUE FROM OWN SOURCES					
	\$	-	\$	- \$	-
WATER AND SEWER USER FEES					
User charges	\$			6,522,071 \$	
Connection and service charges		23,500		39,053	39,861
Local improvement frontage fees		97,118		123,596	120,095
Other		5,000		28,111	5,379
	c	6 0 A E A76	¢	6,712,831 \$	6 531 333
	ئ	0,240,470	Φ	0,114,001 0	0,001,00

20. REVENUE AND EXPENDITURES SUPPORT

20. REVENUE AND EXPENDITURES SUPPORT (CONTINUED)

20. REVENUE AND EXPENDITORES SUPPORT (CONTINUED)		dget dited)	 2022 Actual	2021 Actual
EXPENDITURES				
GENERAL GOVERNMENT SERVICES				
Legislative				
Mayor	\$6	7,305	\$ 69,753 \$	60,811
Councilors	19	3,460	224,772	185,506
Amortization		5,889	 5,889	16,095
	26	6,654	300,414	262,412
Administrative				
Manager	19	9,066	182,992	139,994
Clerk		3,184	247,012	163,402
Human Relations		2,335	818,074	410,551
Office Building		1,800	171,800	171,800
Solicitor		0,015	211,658	157,260
Legal Services		3,581	 185,602	134,454
	1,51	9,981	 1,817,138	1,177,461
Financial Management				
Administration	29	3,656	366,547	267,97
Accounting		2,759	212,298	207,93
External Audit	2	0,000	20,544	20,545
Purchasing	13	4,594	 168,586	131,757
	66	51,009	 767,975	628,210
Other Services				
Civic Relations		5,000	100	5,63
Training and Development	2	22,000	42,544	81,52
Cost of assessment	22	25,700	225,700	211,27
Commercial Tax Rebate	5	59,805	59,805	57,47
Other - IT	67	14,216	772,648	591,17
Public Liability Insurance	19	9,600	324,854	166,96
Grants to Organization	15	57,000	108,870	97,78
Miscellaneous	(54,992	 64,992	64,99
	[,4()8,313	 1,599,513	1,276,83
Fiscal Services - Debt Charges				
Short-term Interest	4	24,000	-	18,38
Debenture Interest		53,236	269,281	306,37
Debenture Discounts		35,117	23,280	30,11
Bank Service Charges		50,000	72,336	79,11
Other Debt		15,000	14,840	29,37
Bad debts		15,000	27,375	3,23
	4()2,353	 407,112	466,59

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20. REVENUE AND EXPENDITURES SUPPORT (CONTINUED)

20. REVENUE AND EXTENDITORES SUITORI (CONTINUED)	Budget Unaudited)	 2022 Actual	2021 Actual
Purchase of capital assets	 855,560	964,762	211,084
Sick Leave and Retirement Benefits	 230,000	294,089	253,842
•	\$ 5,343,870	\$ 6,151,003 \$	4,276,441
PROTECTIVE SERVICES			
Police			
Administration	\$ 705,249	\$ 769,912 \$	678,208
Crime Prevention	125,799	131,594	59,236
Investigations	440,553	451,532	323,752
Identification	128,904	127,732	123,639
Narcotic Control Act	370,771	353,672	297,055
Uniform Division	2,259,022	2,174,586	2,271,868
Court Traffic	152,094	170,019	213,912
Training	80,000	177,081	52,258
Automotive Equipment	287,069	352,100	200,167
Detention and Custody of Prisoners	51,000	46,575	44,006
Amortization	 140,744	140,744	174,975
	 4,741,205	 4,895,547	4,439,076
Fire			
Administration	314,377	244,914	248,354
Fire Fighting Force	1,785,080	1,805,723	1,825,151
Training	6,000	718	77
Station and Building	103,992	106,160	102,840
Fighting Equipment	146,662	220,362	149,237
Fire Sub-Station	489,000	489,000	489,000
Other : Hazmat	30,000	14,352	11,944
Amortization	 33,657	 33,657	37,980
	 2,908,768	2,914,886	2,864,589
Emergency Measures	/		(188
Dispatch	1,374,779	1,400,405	1,172,50
Disaster Expense	 6,500	 	-
	 1,381,279	 1,400,405	1,172,509

20. REVENUE AND EXPENDITURES SUPPORT (CONTINUED)

20, REVENUE AND EXPENDITORES SUPPORT (CONTINUED)		Budget (Unaudited)		2022 Actual	2021 Actual
Other					
By-law enforcement		80,136		74,043	63,206
Building Inspection		91,534		84,736	79,534
Animal and Pest Control		6,500		127,711	123,995
		179 170		286 400	266 725
		178,170		286,490	266,735
	\$	9,209,422	\$	9,497,328 \$	8,742,909
TRANSPORTATION SERVICES					
Common Services	ά	707 007	٠	777 000 P	Z00 201
Administration and Maintenance Management	\$	727,027	\$	767,923 \$	698,581
Training and Development		33,000		28,832 238,375	2,071 135,663
Engineering		169,082		•	891,899
General Equipment Maintenance		936,274		1,055,212	
Public Building		575,634 123,697		575,254 207,536	622,041 133,273
Inventory Amortization		548,536		207,530 548,536	595,682
Amortization					
		3,113,250		3,421,668	3,079,210
Road Transport					
Roadway Surfaces		702,743		686,338	715,890
Sidewalks		196,243		188,389	18,893
Culverts and Drainage Ditches		60,000		28,224	61,414
Storm Sewers		73,653		93,487	185,466
Street Cleaning		15,598		21,506	23,848
Snow and Ice Removal		1,220,151		978,833	839,444
Amortization		1,384,848		1,384,848	1,315,200
		3,653,236		3,381,625	3,160,155
Street Lighting					
Street lighting		320,291		353,432	307,917
Amortization		15,254		15,254	15,268
		335,545		368,686	323,185
Traffic Services					
Street Signs		30,790		28,987	40,007
Traffic Lane Marking		78,500		85,882	79,304
Traffic Signals and Signs		73,252		69,876	81,552
Railway Crossing Signals		20,000		20,314	16,954
Off Street Parking		93,270		38,649	47,778
Amortization		20,163		20,163	18,095
		222,705		225,222	235,912
	\$	7,418,006	\$	7,435,850 \$	6,846,240

20. REVENUE AND EXPENDITURES SUPPORT (CONTINUED)

20. REVENUE AND EXPENDITURES SUPPORT (CONTINUED)	(Budget Unaudited)	 2022 Actual	2021 Actual
ENVIRONMENTAL HEALTH SERVICES Garbage and Waste Collection Dumps and Landfill Garbage and Waste Collection - User Fees	\$	181,050 180,000 21,200	\$ 200,774 \$ 178,993 20,523	190,550 173,293 33,967
	\$	382,250	\$ 400,290 \$	397,810
ENVIRONMENTAL DEVELOPMENT SERVICES				
Planning Advisory Committee	\$	3,000	\$ 1,760 \$	1,389
Administration		248,177	252,783	269,880
Chaleur Regional Service Commission		171,857	189,749	206,983
Economic Development (Rentals)		185,288	95,630	89,667
Development grant		250,900	215,639	147,593
Tourism		200,196	132,977	213,545
Beautification and Rehabilitation of lands		-	16,705	26,516
Decorative Lights		7,149	8,611	7,541
Amortization		148,311	148,311	150,933
	\$	1,214,878	\$ 1,062,165 \$	1,114,047
RECREATIONAL AND CULTURAL SERVICES Recreational Administration Swimming Pool Youghall beach Civic Centre Park Maintenance Daley Point Park Maintenance Pavilion Gym Summer Programs Winter Programs Amortization	\$	281,714 300,000 75,075 2,052,225 460,731 110,110 176,700 5,880 29,979 32,021 642,572 4,167,007	\$ 272,428 \$ 350,000 80,981 2,530,722 586,207 50,643 125,240 8,029 48,360 41,472 642,572 4,736,654	255,38 350,000 90,257 2,212,65 485,094 55,407 134,222 4,854 29,492 21,177 806,119
Cultural				
Library		86,120	87,495	41,449
Old Post office	••••••••••••••••••••••••••••••••••••••	12,600	 11,208	9,774
			~~ ~~~	61.000
		98,720	 98,703	51,223

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20. REVENUE AND EXPENDITURES SUPPORT (CONTINUED)

20. REVERUE AND EXTERDITORES SUFFORT (CONTINUED)	Budget (Unaudited)	2022 Actual	2021 Actual
ENVIRONMENTAL HEALTH SERVICES			
Water Supply			
Administration and General	\$ 615,731	\$ 210,839 \$	536,670
Purification Maintenance and Treatment	348,377	415,873	373,522
Source of Supply	39,419	45,173	43,554
Transmission and Distribution	557,604	670,146	446,246
Power and Pumping	874,969	1,018,637	961,782
Billing and Collecting	155,596	123,677	131,466
Amortization	1,056,066	1,056,066	1,074,648
	3,647,762	3,540,411	3,567,888
Source Collection and Dispersi		· ·	
Sewage Collection and Disposal Administration	421.401	170,572	343,140
	421,491	163,890	151,228
Equipment Maintenance Sewage Collection Systems	228,432 280,660	28,620	202,591
Sewage Lift Stations	-	486,731	
Wastewater Treatment Plant	483,466 782,064	816,819	496,885 767,125
Amortization	1,015,265	1,015,265	966,370
	1,013,205	1,015,205	700,570
	3,211,378	2,681,897	2,927,339
FISCAL SERVICES			
Water System			
Short-term Interest	16,800	4,801	14,563
Debenture Interest	215,625	225,444	250,383
Other	3,992	3,792	3,892
Sick Leave and Retirement Benefits	16,250	33,602	40,926
Bad debts	15,000	26,091	88,645
	267,667	293,730	398,409
Sewage Collection			
Short-term Interest	16,800	4,801	15,237
Debenture Interest	211,619	209,985	220,069
Other	3,992	3,791	3,893
Sick Leave and Retirement Benefits	14,260	16,440	3,317
Debenture discount	31,767	24,154	30,107
Bad debts	15,000	26,091	88,645
	293,438	285,262	361,268
	\$ 7,420,245	\$ 6,801,300 \$	7 254 004

21. LOCAL GOVERNANCE REFORM

As a result of Local Governance Reform in the Province of New Brunswick, the City will be growing in area, population and service delivery effective January 1, 2023. The amounts being transfered have not been determined yet, so nothing has been recorded in these financial statements.