# CITY OF BATHURST CONSOLIDATED FINANCIAL STATEMENTS AS AT DECEMBER 31, 2019

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#### INDEPENDANT AUDITOR'S REPORT

To His Worship the Mayor and Members of City Council of City of Bathurst / Ville de Bathurst,

#### Opinion

We have audited the accompanying consolidated financial statements of City of Bathurst / Ville de Bathurst ("the Municipality"), which comprise the consolidated statement of financial position as at December 31, 2019, and the consolidated statements of operations, changes in net debt and cash flows for the year then ended, including a summary of significant accounting policies and other informations.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Municipality as at December 31, 2019, and the results of its consolidated operations and its consolidated cash flows for the year then ended in accordance with Public Sector accounting principles.

# Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the "Auditor's Responsibilities for the Audit of the Consolidated Financial Statements" section of our report. We are independent of the Municipality in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with Public Sector accounting principles, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Municipality's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Municipality or to cease operations, or has no realistic alternative but to do so.

Those charged with the governance are responsible for overseeing the Municipality's financial reporting process.

Auditor's Responsabilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to
  fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that
  is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material
  misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion,
  forgery, intentional omissions, misrepresentations, or the override of internal control;
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are
  appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the
  Municipality's internal control;
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management;
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Municipality's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Municipality to cease to continue as a going concern;
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the
  disclosures, and whether the consolidated financial statements represent the underlying transactions and
  events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

EPR-Bathwet / Peninsule

EPR - BATHURST / PÉNINSULE CHARTERED PROFESSIONAL ACCOUNTANTS

Bathurst, Nouveau-Brunswick July 29, 2020

# CITY OF BATHURST CONSOLIDATED STATEMENT OF OPERATIONS YEAR ENDED DECEMBER 31, 2019

		Unaudited Budget (Note 20)		2019 Actual	2018 Actual
9					
REVENUES	<b>b</b>	10 702 204	ø	10 702 201 0	10 200 522
Property tax warrant	\$	18,723,204	\$	18,723,201 \$	18,389,532
Services provided to other governments		944,328		1,038,643	1,084,939 2,007,026
Sale of services, fines and other fees		1,697,648		1,465,952	
Unconditional grants		3,506,922		3,597,091	3,571,972
Other government transfers		819,823		819,823	1,187,252
Water and sewer user fees		5,721,824		5,454,296	5,234,750
Interest		70,000		89,404	88,565
Gain on disposal of capital assets	The second secon	**		8,391	43,158
		21 102 712		21.126.221	01 (07 104
		31,483,749		31,196,801	31,607,194
EXPENDITURES					
General government services		4,101,465		4,046,784	4,255,814
Protective services		8,200,211		8,534,885	7,892,304
Transportation services		6,665,499		6,639,542	7,080,343
Environmental health services		340,509		351,616	351,088
Environmental development services		976,517		880,289	885,318
Recreational and cultural services		4,170,342		4,306,917	4,868,738
Water and sewer		7,434,615		7,560,117	7,218,170
		31,889,158		32,320,150	32,551,775
Annual deficit (Note 17)		(405,409)		(1,123,349)	(944,581)
Accumulated surplus, beginning of year		<u> </u>		66,128,655	67,073,236
				n	
Accumulated surplus, end of year	\$		\$	65,005,306 \$	66,128,655

# CITY OF BATHURST CONSOLIDATED STATEMENT OF FINANCIAL POSITION AS AT DECEMBER 31, 2019

	2	2019	2018
FINANCIAL ASSETS			
Receivables			
General (Note 4)	\$ 1.9	83,946 \$	1,927,022
Federal government and its agencies (Note 5)	,	189,878	384,686
Loans receivable		45,957	698,346
	3,1	19,781	3,010,054
LIABILITIES			
Bank indebtedness (Note 3)	1,8	68,284	2,702,371
Account payable and accrued liabilities		27,543	2,543,755
Deferred revenue (Note 6)		28,877	949,477
Long-term debt (Note 7)	29,5	08,105	28,889,824
Accrued sick leave (Note 8)		60,850	341,122
Post employment benefits payable (Note 9)		47,746	3,211,126
	39,1	41,405	38,637,675
NET DEBT	(36,0	21,624)	(35,627,621
NON-FINANCIAL ASSETS			
Tangible capital assets (Note 15)	141,2	73,523	137,099,937
Accumulated amortization	41,3	24,031	36,448,034
	99.9	49,492	100,651,903
Inventory		16,451	492,137
Prepaid expenses		60,987	612,236
	101,0	26,930	101,756,276
ACCUMULATED SURPLUS	\$ 65,0	05,306 \$	66,128,655

Contingencies (Note 10) Commitments (Note 11)

APPROVED BY:

Treasurer:

Mayor:

# **CITY OF BATHURST** CONSOLIDATED STATEMENT OF CHANGE IN NET DEBT YEAR ENDED DECEMBER 31, 2019

	-12-47-	2019	2018
Annual surplus	\$	(1,123,349)\$	(944,581)
Acquisition of tangible capital assets		(4,173,586)	(1,843,993)
Proceed on disposal of tangible capital assets		8,391	43,158
Amortization of tangible capital assets		4,875,997	4,921,472
Gain on sale of tangible assets		(8,391)	(43,158)
		(420,938)	2,132,898
Acquisition of inventories		(416,451)	(492,137)
Acquisition of prepaid assets		(660,987)	(612,236)
Consumption of inventories		492,137	454,068
Use of prepaid assets		612,236	684,870
		26,935	34,565
(Increase) / Decrease in Net Debt		(394,003)	2,167,463
Net Debt, beginning of the year		(35,627,621)	(37,795,084)
Net Debt, end of the year	æ	(36,021,624)\$	(35 627 621)

# CITY OF BATHURST CONSOLIDATED STATEMENT OF CASH FLOW YEAR ENDED DECEMBER 31, 2019

		2019	2018
OPERATING ACTIVITIES			
Annual surplus	\$	(1,123,349)\$	(944,581)
Gain on disposal of tangible capital assets	2	(8,391)	(43,158)
Amortization of tangible capital assets		4,875,998	4,921,472
Receivable - General		(535,810)	3,266,463
Receivable - Federal Governement and its agencies		(105, 192)	364,750
Loans receivable		52,390	62,862
Payables and accruals		962,671	(2,386,731)
Deferred revenues		(20,600)	(64,569)
Accrued sick leave		19,728	169
Post employment benefits payable		236,620	43,450
Change in inventory and prepaid expenses		26,936	34,565
Change in reserve funds		(126,573)	(196,475)
		4,254,428	5,058,217
CAPITAL ACTIVITES			
Acquisition of tangible capital assets		(4,173,586)	(1,843,993)
Proceeds on sale of tangible capital assets		8,391	43,158
		(4,165,195)	(1,800,835)
FINANCING ACTIVITIES			
Increase in long-term debt		9,310,000	4,340,000
Repayment of long term debt		(8,691,719)	(3,516,909)
		618,281	823,091
NET VARIATION IN CASH AND CASH EQUIVALENTS		707,514	4,080,473
CASH AND CASH EQUIVALENTS, beginning of year		(3,538,528)	(7,619,001)
CASH AND CASH EQUIVALENTS, end of year	\$	(2,831,014)\$	(3,538,528)

Cash and cash equivalents consist of bank indebtedness.

#### 1. PURPOSE OF THE ORGANIZATION

The Municipality was incorporated as a city by the Province of New Brunswick Municipalities Act on January 1, 1966 and was approved for status as a Municipality effective June 2, 1965 by an amendment of New Brunswick Regulation 85-6 under the Municipalities Act. As a municipality, the Municipality is exempt from income tax under section 149(1)(c) of the Canadian Income Tax Act. The Municipality has the following vision statement, "In partnership, we, as Council and employees, will direct our energies to the positive well-being and needs of our community. We will provide quality services in a respectful, co-ordinated, effective and financially responsible manner".

# 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The consolidated financial statements of the Municipality are the representations of management prepared in accordance with Canadian generally accepted accounting principles for local governments, as recommended by the Public Sector Accounting Board (PSAB) of the Canadian Institute of Chartered Accountants.

The focus of PSA financial statements is on the financial position of the Municipality and the changes thereto. The Consolidated Statement of Financial Position includes all of the assets and liabilities of the Municipality.

Significant aspects of the accounting policies adopted by the Municipality are as follows:

# Reporting entity

The consolidated financial statements reflect the assets, liabilities, revenues, expenditures and changes in net debt and cash flow of the reporting entity. The reporting entity is comprised of all organizations and entreprises accountable for the administration of their affairs and resources to the Municipality and which are owned or controlled by the Municipality.

Interdepartmental and organizational transactions and balances are eliminated.

# Budget

The budget figures contained in these financial statements were approved by the Council on January 28, 2019 and the Minister of Environmental and Local Government on January 30, 2019.

# Revenue Recognition

- a) Unrestricted revenue are recorded on an accrual basis and are recognized when collection is reasonably assured. Restricted contributions are recognized as revenue in the year in which the related expenses are incurred.
- b) Other revenue is recorded when it is earned.

# Use of estimates

The preparation of the consolidated financial statements in conformity with Canadian generally accepted accounting principles requires management to make estimates that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements and the reported amount of revenues and expenses during the reporting period. These estimates are reviewed periodically, and as adjustments become necessary, they are reported in earnings in the period in which they become known. Actual results may differ from those estimates.

# 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### Financial instruments

The Municipality's financial instruments consist of cash, accounts receivable, due from the Federal Government, payables and accruals and long-term debt. Unless otherwise noted, it is the management's opinion that the Municipality is not exposed to significant interest, currency or credit risk arising from these financial instruments. The fair value of these financial instruments approximates their carrying values, unless otherwise noted.

The Municipality is subject to credit risk through accounts receivable. The Municipality minimizes credit risk through ongoing credit management.

# Cash and cash equivalents

Cash and cash equivalents include cash on hand, balances with banks and short term deposits with original maturities of three months or less.

# Tangible capital assets

Effective January 1, 2011, the Municipality adopted the provisions of PSA section 3150 Tangible Capital Assets. Tangible capital assets are recorded at cost which includes all amounts that are directly attributable to acquisition, construction, development or betterment of the asset. The cost of the tangible capital asset is amortized on a straight line basis over the estimated useful life as follows:

Years
8-30 years
15-70 years
10-15 years
7-25 years
15-25 years
5-10 years
15-25 years
10-80 years
15-60 years
40-60 years

Assets under construction are not amortized until the asset is available for productive use.

# Segmented information

The Municipality is a diversified municipal unit that provides a wide range of services to its residents. For management reporting purposes, the Municipality's operations and activities are organized and reported by function. This presentation was created for the purpose of recording specific activities to attain certain objectives in accordance with special regulations, restrictions or limitations. Municipal services are provided by departments as follows:

## General government services

This department is responsible for the overall governance and financial administration of the Municipality. This includes council functions, general and financial management, legal matters and compliance with legislation as well as civic relations.

# Protective services

This department is responsible for the provision of policing services, fire protection, emergency measures, animal control and other protective measures.

# 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

# Transportation services

This department is responsible for common services, roads and streets maintenance, street lighting, traffic services, parking and other transportation related functions.

# Environmental health services

This department is responsible for the provision of waste collection and disposal.

# Environmental development services

This department is responsible for planning and zoning, community development, tourism and other municipal development and promotion services.

# Recreation and cultural services

This department is responsible for the maintenance and operation of recreational and cultural facilities, including the swimming pool, arena, parks and playgrounds and other recreational and cultural facilities.

#### Water and wastewater systems

This department is responsible for the provision of water and sewer services including the maintenance and operation of the underground networks, treatment plants, reservoirs and lagoons.

# Inventory of supplies

Inventory is valued at the lower of cost and net replacement cost with cost being determined on the first-in, first-out basis.

# Post employment benefits

The Municipality recognizes its obligations under post employment benefit plans and the related costs, net of plan assets. The Municipality has a sick leave benefit as documented in Note 8 and a long-term service award and pension plan as documented in Note 9.

# 3. CASH

5. CASH	2019	2018
Cash - restricted Cash - unrestricted	\$ 962,730 \$ (2,831,014)	836,157 (3,538,528)
	\$ (1,868,284)\$	(2,702,371)
4. RECEIVABLE - GENERAL	2019	2018
General Operating fund Utility Services fund	\$ 735,906 \$ 1,248,040	724,749 1,202,273

5. DUE FROM FEDERAL GOVERNMENT AND ITS AGENCIES	2019	2018
Canada Revenue Agency (HST refund)	\$ 489,878 \$	384,686
6. DEFERRED REVENUE		
	 2019	2018
Miscellaneous - Hazard Material	\$ 101,163 \$	54,752
Gift certificates	375	375
Local improvement - Long term	645,956	698,346
Local improvement - Prepaid	181,383	196,004
	\$ 928,877 \$	949,477
7. LONG-TERM DEBT	2019	2018
N. D. C.	2017	2010
New Brusnwick Municipal Financing Corporation		
Debentures:		
Serial of 1.00% to 4.50%, maturing in 2019	\$ - \$	621,000
Serial of 1.50% to 3.85%, maturing in 2020	137,000	269,000
Serial of 1.35% to 3.45%, maturing in 2021	852,000	1,131,000
Serial of 1.35% to 3.10%, maturing in 2022	504,000	663,000
Serial of 1.23% to 3.70%, maturing in 2023	506,000	623,000
Serial of 1.20% to 2.50%, maturing in 2029 Serial of 1.45% to 2.90%, maturing in 2026	2,090,000	2,482,000
Serial of 1.20% to 2.70%, maturing in 2027	1,312,000 1,664,000	1,508,000 1,887,000
Serial of 2.55% to 3.40%, maturing in 2028	2,670,000	3,054,000
Serial of 2.05% to 2.85%, maturing in 2029	1,583,000	5,054,000
Serial of 1.95% to 2.45%, maturing in 2029	674,000	<u>-</u>
Serial of 1.00% to 4.50%, maturing in 2019	-	5,025,000
Serial of 1.50% to 3.85%, maturing in 2020	444,000	555,000
Serial of 1.35% to 3.45%, maturing in 2021	1,161,000	1,396,000
Serial of 1.35% to 3.80%, maturing in 2022	1,049,000	1,163,000
Serial of 1.25% to 4.40%, maturing in 2033	3,378,000	3,569,000
Serial of 1.20% to 3.70%, maturing in 2034	1,235,000	1,358,000
Serial of 1.45% to 2.90%, maturing in 2026	575,000	661,000
Serial of 1.20% to 2.70%, maturing in 2027	611,000	681,000
Serial of 2.55% to 3.40%, maturing in 2028 Serial of 2.05% to 3.35%, maturing in 2039	1,173,000	1,286,000
Serial of 1.95% to 2.95%, maturing in 2039	1,273,000 5,780,000	
	28,671,000	27,932,000
Province of New Brunswick:	47.5 7.5 7.5	, , 0 0 0
Term Loan from CMHC, for a term of 15 years,		
repayable by annual installments of \$160,468 including interest at the rate of 4.15%, maturing in May 2025.	837,105	957,824
ming 2023.	037,103	731,024
	\$ 29,508,105 \$	28,889,824

# 7. LONG-TERM DEBT (CONTINUED)

Principal payments required during the next five years are as follows:

2020	\$ 4,031,000	(\$329,000 to be refinanced in 2020)
2021	\$ 4,470,000	(\$936,000 to be refinanced in 2021)
2022	\$ 3,026,000	
2023	\$ 2,798,000	
2024	\$ 3,305,000	

Approval of the Municipal Capital Borrowing Board has been obtained for the long-term debt.

2010 Issue of \$1,359,000:

On November 19, 2020, \$329,000 is to be refinanced for a term not exceeding ten years.

2011 Issue of \$3,367,000:

On December 5, 2021, \$269,000 is to be refinanced for a term not exceeding five years.

2011 Issue of \$4,988,000:

On December 5, 2021, \$667,000 is to be refinanced for a term not exceeding ten years.

#### 8. ACCRUED SICK LEAVE

The Municipality provides sick leave that accumulates at 12 hours per month for full-time non-administrative employees; and at 12 hours per month for full-time administrative employees. All employees can accumulate a maximum of 1,920 to 2,016 sick leave hours. An employee can take a leave with pay for an amount equal to the accumulated sick leave.

An actuarial valuation was performed on the 142 employees plan in accordance with PSA 3255. The actuarial method used the Projected Unit Credit pro-rated on service to expected usage. The valuation was based on a number of assumptions about future events, such as interest rates, wage and salary increases and employee turnover and retirement. The assumptions used reflect the Municipality's best estimates.

#### 8. ACCRUED SICK LEAVE (CONTINUED)

The following summarizes the major assumptions in the valuation:
annual salary increase is 1.20% to 2.75%;
the discount rate used to determine the accrued benefit obligation is 3.20%;
retirement age is 58; and
estimated net excess utilization of rate of sick leave varies with age.

The sick leave is an unfunded benefit. As such, there are no applicable assets. Benefits are paid out of general revenues as they come due.

The unfunded liability was paid in full on December 31, 2014.

#### 9. POST EMPLOYMENT BENEFITS PAYABLE

a) Long term service pay

Management employees of the Municipality become eligible for this pay after five years of full-time consecutive service. Qualifying employees are entitled to one half week of regular pay for each five years of continuous employment. Unionized employees of the Muncipality become eligible for this pay after 8 years of full-time consecutive service. Qualifying employees are entitled to \$280 of regular pay for each 8 years of continuous employment. The accrued benefit becomes payable in the year an employee ceases working for the Municipality, either by retirement or leaving in good standing. There was \$109,909 on December 31, 2019 (2018 - \$21,252) in long term service awards paid out during the year.

#### Defined contribution pension plan

The Municipality sponsors a defined contribution pension plan for substantially all of its employees. The pension plan for employees is a money purchases plan. Employees contribute from 8% to 9% of salary and the Municipality matches that contribution. On retirement, the combination of employees and employer contributions, plus earned interest, is used to provide the employee with a pension. Employees may make voluntary contributions to the Municipality Pension plan. These contributions are in excess of the initial 9% of regular salary and are not matched by the Municipality. The Canada Pension Plan is separate from the Municipality's pension plan. Employees and the Municipality shall contribute equal shares to the Canada Pension Plan as required by law. During the year, the Municipality contributed \$958,992 (2018 - \$915,935) to the pension plan.

#### 10. CONTINGENCIES

In the normal course of operations, the Municipality becomes involved in various claims and legal proceedings. While the final outcome with respect to claims and legal proceedings pending at December 31, 2019 cannot be predicted with certainty, it is the opinion of management and council that resolution of these matters will not have a material adverse effect as the Municipality maintains insurance coverage in amounts considered appropriate.

The City has guaranteed debt of the Chaleur Regional Service Commission totalling \$2,827,692 at December 31, 2019.

The City has guaranteed debt of the Bathurst Aquatic Centre Commission at December 31, 2019.

# 11. COMMITMENTS

The City has entered into lease commitments for various vehicles and equipment requiring future lease payments for the next four years:

	Ger	eral Fund	Util	lity Fund
2020	\$	6,908	\$	7,190
2021		3,450		
2022		865		_

\$ 11,223 **\$** 7,190

# 12. SHORT-TERM BORROWINGS COMPLIANCE

Interim borrowing for capital

The Municipality has arrange a revolving operating facility bearing interest at 1.99% for both funds. The facility is used to provide interim financing for capital expenditures.

The Municipality has ministerial authority for the short-term borrowings as follows:

al Capital:			
O.I.C. No. 11-00		3,000 Guarantee	
O.I.C. No. 16-00		2,000	
O.I.C. No. 17-00		5,000	
O.I.C. No. 18-00		5,000	
O.I.C. No. 18-00		0,000	
O.I.C. No. 19-00		6,000	
O.I.C. No. 19-00	3 250	0,000	
	4,441	1,000	
Capital:			
O.I.C. No. 15-00	3 193	3,000	
O.I.C. No. 15-00	3 386	5,000 Interim financing	
O.I.C. No. 17-00	9 261	1,000	
O.I.C. No. 18-00	7 690	0,000	
O.I.C. No. 19-00	2 455	5,000	
O.I.C. No. 19-00	3 2,550	0,000 Interim financing	
	4,535	5,000	
	0.00		
a a	\$ 8,976	5,000	

# 12. SHORT-TERM BORROWINGS COMPLIANCE (CONTINUED)

# Operating borrowing

As prescribed in the *Municipalities Act*, borrowing to finance General Fund operations is limited to 4% of the Municipality's operating budget. Borrowing to finance Utility Fund operations is limited to 50% of the operating budget for the year. In 2019, the Municipality has complied with these restrictions.

# Inter-fund borrowing

The Municipal Financial Reporting Manual requires that short-term inter-fund borrowings be repaid in the next year unless the borrowing is for a capital project. The amounts payable between funds are in compliance with the requirements.

# 13. WATER AND SEWER FUND SURPLUS (DEFICIT)

The Municipalities Act requires that the Water and Sewer Fund surplus/deficit amounts be absorbed into one or more of three operating budgets commencing with the second next ensuing year; the balance of the surplus (deficit) at the end of the year consists of:

	 2019	2018
2016 Deficit	\$ - \$	(44,635)
2017 Surplus	-	196,255
2018 Deficit	(391,938)	(391,938)
2019 Deficit	(721,775)	-
	\$ (1,113,713)\$	(240,318)

#### 14. WATER COST TRANSFER

The Municipality's water cost transfer for fire protection is within the maximum allowable by Regulation 81-195 under the *Municipalities Act* based upon the applicable percentage of water system expenditures for the population.

CITY OF BATHURST NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

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13. SCREDULE OF IANGIBLE CAPITAL ASSETS	BLE	CAPITAL	AS	OEIN													
					B	Buildings and			-	Machinery		Infrastructure	ructu	re			
				Land		leasehold				and	K	Roads and	H	Water and		Total	Total
		Land	Œ,	improvements	Ë	improvements		Vehicles		equipment		streets		sewer		2019	2018
Cost: Balance, heginning of year	v	3 052 503	6	72 213	6	110 757 11	6	060 040	6	610							
Add: Additions	•	70,294	9		9	41,030,014 677,775	9	1,246,670	A	712,548	` A	2,016,641	A	5.853.187	÷9	137,099,937 \$	3 667 542
Less: Disposals				(150,926)		(275,579)		(668,436)		(322,904)		(1,782,752)		(3,898,041)		(7,098,638)	(1,823,549)
Balance, end of year		3,122,887		6,162,948		42,059,070		7,439,083		3,774,556		29,945,639		48,769,340	1	141,273,523	137,099,937
Accumulated Amortization:																	
Balance, beginning of year				1,601,482		16,411,906		2,847,513		1,080,856		9,028,249		5,478,028		36,448,034	31,526,562
Add: Additions				265,616		1,863,436		513,847		192,268		1,308,259		732,571		4,875,997	4,921,472
Balance, end of year		2:■21		1,867,098		18,275,342		3,361,360		1,273,124		10,336,508		6,210,599	,	41,324,031	36,448,034
Net book value of tangible																	
capital assets	S	3,122,887	S	4,295,850	S	23,783,728	S	4,077,723	မာ	2,501,432	S	19,609,131	S	42,558,741	S	99,949,492 S	100,651,903
Consists of:			,		3												
Water and Sewer	A	3,122,887	A	4,295,850	A	23,783,728	69	4,077,723	69	2,501,432	69	19,609,131	69	177 858 741	4) \ <del>69</del>	57,390,751 \$	59,315,737
								Si						14,000,141		14/,000,141	41,550,100
	S	3,122,887	S	4,295,850	S	23,783,728	છ	4,077,723	ь	2,501,432	S	S 19,609,131	S	42,558,741	S	99,949,492 S	100,651,903

CITY OF BATHURST NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

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16. SCHEDULE OF SEGMENT DISCLOSURE	NT DISCLO	SURE										
							Envir	onmental	Environmental Recreation &	Water &	2019	2018
	General		Protective	Transportation	19339	Health	Deve	Development	cultural	sewer	Consolidated Consolidated	onsolidated
REVENUES												
Property tax warrant Services provided to	\$ 3,339,259		\$ 6,338,946	\$ 4,931,256	69	261,148	69	653,800	\$ 3,198,792	· 69	\$ 18,723,201 \$ 18,389,532	18,389,532
other governments Sale of service, fines	.1		857,707	180,936				í	ı	ï	1,038,643	1,084,939
and other fees	Ė,		248,225	ı		2,800		337,072	877,855	1	1,465,952	2,007,027
Unconditional grant	847,129		1,133,121	881,488		46,682		116,870	571,801	ī	3,597,091	3,571,972
Other government transfers	•		1	1		Ē			819,823		819,823	1,187,252
Water and sewer user fees	ì		1	Œ.		Ť		4	ţ	5,454,296	5,454,296	5,234,750
Interest	ì			1		1		•	•	89,404	89,404	88.565
Gain on disposal of assets	8,391		1	,		1		,	1	, ,	8,391	43,158
	4,194,779		8,577,999	5,993,680		310,630	_	1.107.742	5.468.271	5.543.700	31.196.801	31.607.195
												226.226.2
EXPENDITURES Salaries and benefits	2,276,136		7,038,648	2,325,752		160,467		339,898	1.848.222	1.906.417	15.895.540	15.712.875
Goods and services	1,382,656		1,404,735	2,339,780		191,149		389,419	1,704,603	3,147,267	10,559,609	9,244,016
Amortization	14,447		91,502	1,974,010	_	1		150,972	754,092	1,890,975	4,875,998	4,921,472
Interest	373,545		,	1		•		1		615,458	989,003	926,383
Other	1			ı		î			1	1		1,747,029
	4,046,784		8,534,885	6,639,542		351,616		880,289	4,306,917	7,560,117	32,320,150	32,551,775
Surplus (deficit) for the year\$	147,995 \$	69	43,114	\$ (645,862)	8	(40,986) \$		227,453	\$ 1,161,354	\$ (2,016,417)	\$ (1,123,349)\$	(944,580)

CITY OF BATHURST NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

17. RECONCILIATION OF ANNUAL SURPLUS	JAL SURPLU	<b>(</b> 0							
	General Fund	l Fund Canital	Water & Sewer Fund	wer Fund	General Reserve Fund	rve Fund	Water & Sewer Reserve Fund	Leserve Fund	E Total
			4	in the same	Sper anne	Capital	Operating	Capital	I DISI
2019annual surplus (deficit) \$	3,051,529 \$	3,051,529 \$ (2,985,023) \$	(133,828)\$	(133,828)\$ (1,071,152) \$	5,618 \$	9,872 \$	77 \$	(442)	\$ (1,123,349)
Adjustments to annual surplus (deficit) for funding requirements	t) for funding r	equirements							
Second previous year's deficit	220,688	T.	101,889	ì	1	,	ņ	1	322,577
Transfer between funds: From the general operating fund to									
the general reserve fund	(200,000)	1	•	ı	200,000	i	ı	,	•
From the water and sewer operating fund to the	d to the								
water and sewer capital reserve fund		i	(46,500)	•		i	,	46 500	•
Long-term debt principal repayment	(2,119,000)	2,119,000	(1,567,719)	1,567,719				00000	1
capital assets	1,651	î	•		•	1	ţ		1,651
Amortization expense	į	2,985,023	1	1,890,975		i	•	,	4 875 998
Water cost	(924,383)		924,383		,	1	•		2,45.
Gain on disposal of assets	(1,651)		<b>∴</b>	•		ř		ī	(1,651)
lotal adjustments to 2019 annual									
surplus (deficit)	(3,022,695)	5,104,023	(587,947)	3,458,694	200,000	Ĭ		46,500	5,198,575
2019annual fund surplus (deficit) \$		2,119,000 \$	(721,775)\$	28,834 \$ 2,119,000 \$ (721,775)\$ 2,387,542 \$	205,618 \$	9,872 \$	77 \$	46,058	\$ 4,075,226

CITY OF BATHURST NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

18. STATEMENTS OF RESERVES											
	Ō	General reserve fund Operating Capitz	serve)	e fund Capital	Wat	Water and sewer reserve fund Operating Capital	er res	serve fund Capital		2019 Total	2018 Total
ASSETS Cash Due from General and Utility Operating fund	69	318,627 205,707	69	123,919 42,353	69	4,613 (120)	69	515,571 (21,001)	69	962,730 \$ 226,939	836,157 91,886
	69	524,334	69	166,272	€9	4,493	69	494,570	69	1,189,669 \$	928,043
Accumulated surplus	69	524,334	€9	166,272	€9	4,493	69	494,570	69	1,189,669 \$	928,043
REVENUES Transfers from water and general operating funds Interest Sale of land	69	200,000 5,618	. ↔	3,132	, <b>6</b>	π.	€5	46,500	69	246,500 \$ 16,727 6,740	146,500 14,141
		205,618		9,872		77		54,400		269,967	160,641
EXPENDITURES Equipment purchases		1		1		1		8,342		8,342	19,927
				ũ		î		8,342		8,342	19,927
Annual surplus	69	205,618	69	9,872	69	77	69	46,058	69	261,625 \$	140,714
Detail of cash Current account Current account Current account		Principal Amount 318 627 \$ 123 919 \$ 4 613 \$ 515 571 \$	1 Amo 27 \$ 19 \$ 13 \$	unt					Inter Var Var Var Var Var	Interest Rate Variable Variable Variable	

# 18. STATEMENTS OF RESERVES (CONTINUED)

Council resolutions regarding transfers to and from reserves:

Moved by Councillor L. Stever, seconded by Councillor M. Willett that \$200,000 be transferred from the General operating fund to the General operating reserve fund. Moved by Councillor P. Anderson, seconded by Councillor K. Lanteigne that \$17,000 be transferred from the Utility operating fund to the Utility capital reserve fund. Moved by Councillor L. Stever, seconded by Councillor K. Chamberlain that \$6,000 be transferred from the Utility operating fund to the Utility capital reserve fund. Moved by Councillor K. Lanteigne, seconded by Councillor M. Willett that \$10,000 be transferred from the Utility operating fund to the Utility capital reserve fund. Moved by Councillor S. Daigle, seconded by Councillor R. Hondas that \$13,500 be transferred from the Utility operating fund to the Utility capital reserve fund. I hereby certify that the above are true and exact copies of resolutions adopted at meetings of Council held on October 21 and December 16, 2019.

Wanda St-Laurent City Clerk, City of Bathurst

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CITY OF BATHURST NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

	19. RECONCILIATION OF FUNDING DEFICIT UPON ADOPTION OF PSA	Defined benefit	Vested Post	Other liabilities
as calculated on adoption of PSA		pension liability	employment benefit	not previously recorded
	Liability at December 31, 2011 as calculated on adoption of PSA	69	\$ 1,141,553	ı €9
1 99 1 99 1 99 1 99 1 99 1 99 1 99 1 9	Amount funded in prior years	T	(1,141,553)	•
	E			
		- 8	- 8	· 69





CITY OF BATHURST NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

20. OPERATING BUDGET TO PSA BUDGET							
	Operatir General	Operating budget eneral Water & sewer	Amortization TCA	Controlled Entities	Other (explain)	Transfers	Total
REVENUES							
Property tax warrant	\$ 18,723,204	· •	· 69	ı <b>⇔</b>	· &	- 69	\$ 18,723,204
Services provided to other governments	944,328	B <b>1</b> I	E	i	1		944,328
Theoretical cant	1,697,648		ţ	ř	ŗ	,	1,697,648
Other concerns grant	3,506,922	į•	j.	ī	t	•	3,506,922
Woter and comes were feet	Ĺ	- 00	•	î	819,823	ı	819,823
water and sewer user rees Interest	<b>(</b> )	0,001,570			(1,279,746)	•	5,721,824
Surplus / deficit of second previous year	220,668	196,255		1	(416,923)		000,07
	25,092,770	7,267,825	1	i.	(876,846)	r	31,483,749
EXPENDITURES							
General government services	3,830,832	40	14,447	ı	1	1	3 845 279
Protective services	9,033,091	i	91,502		(924.383)	,	8 200 210
Transportation services	5,046,853	,	1,974,010	î	(355,363)	€	6,665,500
Environmental health services	340,509	ĭ	•	ã		1	340.509
Environmental development services	825,545	ï	150,972	1	,	1	976,517
Recreational and cultural services	3,416,250	á	754,092	ı	ı	ļ	4,170,342
riscal services:							
Long-term debt repayments	2,193,504	1,583,319	ì	1	(3,776,823)	ı	
Transfer from the general operating fund to the	720,180	282,102	ï	1	10	ı	841,288
general capital fund	150,000	1	i	ï	,	(150 000)	3
Transfer from the water and sewer operating fund						(poping)	
to the water and sewer capital reserve fund	Ţ	46,500		T	ŧ	(46,500)	
Water and sewer	i,	5,052,904	1,890,975	ï	(94,366)	, 1	6,849,513
	25,092,770	7,267,825	4,875,998		(5,150,935)	(196,500)	31,889,158
S. 2. 2. 3. 6. 2. 5.						1	
Surplus (deficit)	- SS	69	\$ (4,875,998)	, &	\$ 4,274,089	\$ 196,500	\$ (405,409)

21. REVENUE AND EXPENDITURES SUPPORT					
	η	Budget (Unaudited)	ĭ.	2019 Actual	2018 Actual
		(			
REVENUES SERVICES PROVIDED TO OTHER GOVERNMENTS					
Park	\$	776,328	\$	857,707 \$	871,376
Highway maintenance		168,000		180,936	213,563
	\$	944,328	\$	1,038,643 \$	1,084,939
SALES OF SERVICES, FINES AND OTHER FEES					
Parking Commission	\$	104,400	\$	112,706 \$	109,655
Civic Center		796,700		602,866	1,168,120
Recreational and Cultural Programs		130,000		128,410	145,973
Youghall Beach		1,500		1,336	1,364
Daly Point		12,000		17,058	34,766
Solid Waste Collection		1,760		2,800	2,783
Transportation		4,700		5 (00	110
Licenses and Permits		9,050		5,680	8,092
Building Inspection		113,450 101,000		129,840	115,122
Alarm systems Other rentals		247,800		240,836	240,638
Miscellaneous		81,050		128,184	86,222
Debt recovery		94,238		96,236	94,181
		1 (07 (10	•	1 465 050 0	2.007.024
	\$	1,697,648	3	1,465,952 \$	2,007,026
OTHER GOVERNEMENT TRANSFERS					
Federal PILT	\$	7.	\$	- \$	1,925
Gas Tax		819,823		819,823	1,185,327
	\$	819,823	\$	819,823 \$	1.187.252
	Φ	017,023	Ψ	017,025 \$	1,101,232
WATER AND SEWER USER FEES					
User charges	\$	5,499,122	\$	and the second of the second o	5,048,491
Connection and service charges		42,702		45,301	59,003
Local improvement frontage fees		180,000		125,476	127,256
	\$	5,721,824	\$	5,454,296 \$	5,234,750

21. REVENUE AND EXPENDITURES SUPPORT (CONTINUED)				
2.1.2.1.2.1.1.2.2.1.2.1.2.1.2.1.2.1.2.1		Budget	2019	2018
	(	Unaudited)	 Actual	Actual
EXPENDITURES				
GENERAL GOVERNMENT SERVICES				
Legislative			*	
Mayor	\$	52,089	\$ 70,926 \$	44,639
Councilors		151,436	183,678	120,279
Other		88,300	88,300	88,300
Amortization		14,447	14,447	14,447
		306,272	357,351	267,665
Administrative				
Manager		686,545	577,672	476,268
Clerk		213,439	172,758	173,794
Human Relations		508,136	547,394	618,476
Office Building		83,500	83,500	83,500
Solicitor		40,000	40,967	60,866
		1,531,620	1,422,291	1,412,904
Financial Management				
Administration		178,465	178,352	133,187
Inventory		116,885	111,571	116,037
Accounting		200,490	158,194	218,311
External Audit		14,207	18,250	29,201
Purchasing		125,320	97,098	137,534
Other		540,122	482,189	348,566
		1,175,489	1,045,654	982,836
Other Consul Consum ant Complete				
Other General Government Services		5,000	5,703	4,566
Civic Relations				
Public Liability Insurance		140,000	113,864	132,147
Grants to Organization		30,000	28,849	34,782
Home Incentive Rebates		9,120	22 007	270 442
Miscellaneous Cost of assessment		42,000 204,637	32,997 204,637	279,443 200,990
Con or accomment				
		430,757	386,050	651,928

21. REVENUE AND EXPENDITURES SUPPORT (CONTINUED)					
,		Budget		2019	2018
		(Unaudited)	0	Actual	Actual
Fiscal Services - Debt Charges					
Short-term Interest		35,000		55,799	35,319
Debenture Interest		256,186		373,545	301,563
Debenture Discounts		15,853		20,171	17,243
Bank Service Charges		50,000		28,989	69,402
Other Debt		15,000		11,222	7,814
Bad debts		9,000		4,938	27,527
		381,039		494,664	458,868
Transfer to Other Funds for					
Local Improvement Assessment		65,000		64,992	64,992
Sick Leave and Retirement Benefits		211,288		275,782	416,621
		4 101 467	•	4046 704 0	4055 014
	\$	4,101,465	\$	4,046,784 \$	4,255,814
PROTECTIVE SERVICES					
Police	Φ.	604 505	•	C15 500 ft	(55.50(
Administration	\$	684,505	\$	645,509 \$	655,586
Investigations		381,725		942,306	388,288
Uniform Division		1,922,983		2,264,458	1,935,764
Detention and Custody of Prisoners		48,438		51,361	44,079
School Crossing Guards		117.762		20.520	8,555
Identification		117,763		39,520	108,198
Court Traffic		255,523		170,259	256,366
Crime Prevention		108,881		32,256	90,892
Communication and Central Records		1,164,166		1,037,770	1,064,807
Narcotic Control Act		228,617		144,755	189,723
Training		120,525		74,977	57,025
Automotive Equipment Amortization		139,316 65,871		131,320	142,192 69,173
Amortization		03,071		65,871	09,173
		5,238,313		5,600,362	5,010,648
Fire					
Administration		313,141		328,300	295,734
Fire Fighting Force		1,593,067		1,593,890	1,521,223
Station and Building		96,207		101,155	97,211
Fighting Equipment		146,662		138,066	164,709
Fire Sub-Station		489,000		489,000	489,000
Training		6,000		1,681	7,313
Amortization		25,632		25,632	33,405
		2,669,709		2,677,724	2,608,595

21. REVENUE AND EXPENDITURES SUPPORT (CONTINUED)	3	Budget (Unaudited)	2019 Actual	2018 Actual
Other Building Inspection Animal and Pest Control		184,804 107,385	154,323 102,476	190,915 82,146
	Of	292,189	256,799	273,061
	\$	8,200,211	\$ 8,534,885 \$	7,892,304
TRANSPORTATION SERVICES				
Common Services Administration and Maintenance Management General Equipment Maintenance Public Building Engineering Amortization	\$	531,006 842,262 443,989 185,909 660,822	\$ 576,281 \$ 825,276 595,907 179,669 660,822	594,996 1,067,098 572,962 133,421 699,787
		2,663,988	2,837,955	3,068,264
Road Transport Roadway Surfaces Sidewalks Culverts and Drainage Ditches Storm Sewers Street Cleaning Snow and Ice Removal Amortization		776,326 29,240 70,931 86,114 28,045 1,120,912 1,280,597	569,152 6,040 71,662 145,619 37,374 995,699 1,280,597	531,336 31,797 68,158 95,609 43,862 1,347,599 1,262,577
		3,392,165	3,106,143	3,380,938
Street Lighting Street lighting Amortization		294,751 13,785	330,672 13,785	309,278 13,785
		308,536	344,457	323,063
Traffic Services Street Signs Traffic Signals and Signs Railway Crossing Signals Amortization		40,627 131,398 20,000 18,805	35,814 109,004 17,193 18,805	16,337 153,030 17,307 18,805

21. REVENUE AND EXPENDITURES SUPPORT (CONTINUED)	Budget (Unaudited)			2019 Actual	2018 Actual
Off Street Parking		89,980		170,171	102,599
	\$	6,665,499	\$	6,639,542 \$	7,080,343
ENVIRONMENTAL HEALTH SERVICES					
Garbage and Waste Collection	\$	152,540	\$	158,914 \$	159,108
Dumps and Landfill		184,566		192,257	191,980
Garbage and Waste Collection - User Fees		3,403		445	-
	\$	340,509	\$	351,616 \$	351,088
ENVIRONMENTAL DEVELOPMENT SERVICES	٠	2 000	Φ	1 100 0	1.050
Planning Advisory Committee	\$	3,000	\$	1,120 \$	1,859
Administration		248,915		154,966	185,600 156,457
Chaleur Regional Service Commission Economic Development (rentals)		172,480 258,785		172,480 248,223	266,286
Promotion of Tourism		13,150		10,984	3,937
Decorative Lights		7,149		8,045	7,532
Amortization		150,972		150,972	150,972
Economic Task		13,366		41,573	13,423
Development grant		108,700		91,926	99,252
	\$	976,517	\$	880,289 \$	885,318
-					
RECREATIONAL AND CULTURAL SERVICES Recreational					
Administration	\$	267,747	\$	230,907 \$	220,157
Swimming Pool	Ψ	255,000	Ψ	255,000	250,000
Civic Centre		1,934,422		2,212,980	2,711,039
Pavilion Gym		79,662		39,916	81,922
Summer Programs		206,807		173,609	216,698
Winter Programs		34,748		34,682	38,538
Park Maintenance		515,097		481,958	469,058
Daley Point		74,523		85,175	87,753
Amortization		754,092		754,092	748,427
		4,122,098		4,268,319	4,823,592
Cultural					
Library		48,244		38,598	45,146
	\$	4,170,342	\$	4,306,917 \$	4,868,738

21. REVENUE AND EXPENDITURES SUPPORT (CONTINUED)		Budget	2019	2019
		Unaudited)	Actual	2018 Actual
ENVIRONMENTAL HEALTH SERVICES				
Water Supply				
Administration and General	\$	648,924	\$ 583,173 \$	525,125
Purification Maintenance and Treatment		330,332	281,440	348,782
Source of Supply		36,825	37,917	40,480
Transmission and Distribution		707,612	914,998	632,831
Power and Pumping		786,304	899,180	916,370
Billing and Collecting		138,643	85,764	106,549
Electronic Data Processing		157,500	157,500	157,500
Amortization		1,005,973	1,005,973	989,516
		3,812,113	3,965,945	3,717,153
Sewage Collection and Disposal				
Administration		194,094	326,081	269,038
Equipment Maintenance		401,540	223,450	257,266
Sewage Collection Systems		137,383	125,783	133,662
Sewage Lift Stations		507,960	481,904	426,632
Wastewater Treatment Plant		722,970	707,546	616,040
Sludge Disposal		87,975	90,077	84,528
Amortization		885,002	885,002	920,578
		2,936,924	2,839,843	2,707,744
FISCAL SERVICES				
Water System				
Short-term Interest		20,000	26,020	39,433
Debenture Interest		391,565	398,294	419,220
Other		10,000	18,587	13,028
Sick Leave and Retirement Benefits		11,738	15,321	23,136
		433,303	458,222	494,817
Sewage Collection				
Short-term Interest		20,000	26,020	39,433
Debenture Interest	(6)	193,537	217,164	205,600
Other		27,000	37,602	30,287
Sick Leave and Retirement Benefits		11,738	15,321	23,136
		252,275	296,107	298,456
	\$ 7	,434,615	\$ 7,560,117 \$	7,218,170